

**AGA Washington Chapter
Kickoff Events
September 11, 1997**

Our first monthly luncheon meeting on Thursday, September 11, 1997, will feature **GAO's Susan Irving**, a dynamic speaker who will discuss a very timely topic—federal budget issues. Her presentation will be followed by an afternoon CPE session, "Public Dollars, Common Sense," presented by chapter members **Morgan Kinghorn** and **Andy West** from **Coopers & Lybrand**. In addition to the luncheon meeting and afternoon CPE session at the Grand Hyatt Hotel, the early careers folks have arranged a reception/happy hour that night at the J.W. Marriott on Pennsylvania Avenue. See page 3 for more detail.

**Grand Hyatt Hotel
1000 H Street, NW
At Metro Center - 11th Street Exit**

- | | |
|-----------------|--|
| 11:30 am | Social |
| 12:00 noon | Luncheon & Discussion of Federal Budget Issues by Susan Irving of GAO |
| 1:15 to 3:15 pm | CPE Session - "Public Dollars, Common Sense" by Morgan Kinghorn and Andy West of Coopers & Lybrand |

Cost:
Luncheon: Members \$17.00;
 Non-members \$22.00
Luncheon & Session: Members/Nonmembers \$35.00
CPE Session Only: Members/Nonmembers \$25.00

Please call (703) 758-4080 and select option 1 to make your reservation by Monday, September 8, 1997

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Susan J. Irving, GAO

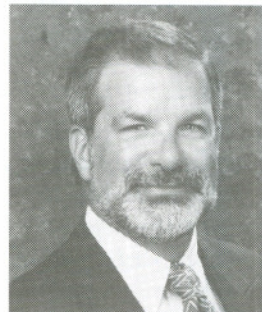
Luncheon Speaker

Our first luncheon speaker will be Ms. Susan J. Irving, Associate Director, Accounting and Information Management Division, of the U.S. General Accounting Office. She has spent most of her professional life in the area of federal economic and budget policy, including service with the Senate Finance Committee, as staff director of the

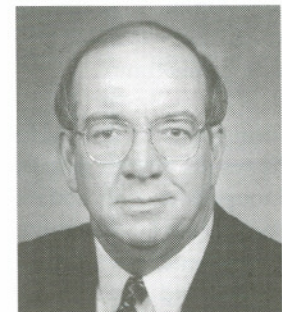
President's Council of Economic Advisors, and as vice-president of the Committee for a Responsible Federal Budget. Ms. Irving currently serves as associate director for federal budget issues at GAO where she co-directs cross-cutting work on the budget process, budget structure, and deficit reduction.

Ms. Irving holds a Ph.D. in public policy from Harvard University and a B.A. in United States Studies from Wellesley College. She is a native of Washington, D.C. Ms. Irving will speak about where we stand today on the budget and the challenges for the future.

CPE Session: "Public Dollars, Common Sense"



Morgan Kinghorn, Jr.



Andrew West

The CPE session will feature Morgan Kinghorn, Jr. and Andrew West of Coopers & Lybrand's Government Consulting Practice in McLean, Virginia. They will discuss legislative mandates for federal financial and performance management reform, including the Chief Financial Officers Act of 1990, the Government Performance and Results Act of 1993, and the Federal Financial Management Improvement Act of 1996. They will address the new roles of federal financial managers. See page 4 for more detail.

President's Message



William J. Anderson, President

When I began preparing for the 1997-98 program year and thinking about the opportunity and privilege of serving the members of AGA's Washington Chapter as President, I realized that 40 years ago Ray Einhorn held this position. Over the years, Ray has exemplified the Chapter's tradition of excellence, which I pledge to you my best efforts to sustain. Most importantly, though, our Chapter's accomplishments depend on your dedication and strong support.

For the past three years, I have been privileged to serve on the Chapter's Executive Committee, working closely with three outstanding Presidents—Pat Wensel, Evelyn Brown, and Gary Amlin. This year, I plan to build on their achievements, which have expanded our Chapter's horizon and positioned it well for the future.

Through continuity and long-term commitment we can attain the results that are possible and further advance our Chapter through education, community service, and member benefits. To carry out this commitment with programs that appeal to the diverse interests of our members, your team of Chapter officers and directors has plans underway for stimulating monthly meetings, exceptional continuing professional education (CPE) opportunities, and rewarding community service activities, as well as plans for several occasions for members and their guests to socialize.

Our first monthly luncheon meeting will feature GAO's Susan Irving, a dynamic speaker who will discuss a very timely topic—federal budget issues. Her presentation will be followed by an afternoon CPE session, "Public Dollars, Common Sense," presented by chapter members Morgan

Kinghorn and Andy West. Also, a new attraction is planned for this year—a regional chapter luncheon meeting. AGA National President Doug Haywood will speak at this event, which will be held in March at the Grand Hyatt. The meeting will be followed by an afternoon CPE session, "CGFM Examination Overview and Self-Assessment." This edition of your Chapter's award-winning newsletter shows the entire 1997-1998 program as an insert that you can remove and keep as a helpful reference throughout the year.

In addition, the Chapter's CPE calendar is being finalized. The following three one-day seminars are planned: (1) in November, we will be at the George Washington University to learn more on cost accounting and reporting, (2) in February, the Grand Hyatt will be our site for sessions on GPRRA, and (3) in April or May we will be back at George Washington, this time to hear about a range of topics related to developing and implementing financial systems. Watch the newsletter for specific dates.

We are also exploring the possibility of presenting additional afternoon CPE sessions following our luncheon meetings. Gary Amlin helped to pioneer this concept last year with a very successful afternoon session on "The Year 2000 Problem." These sessions are a way for the Chapter to provide top-of-the-line CPE to you at a very low cost. We are also considering a proposal to provide special CPE opportunities for those who participate in chapter activities.

In the community service arena, I want to emphasize your team's commitment to community service and encourage each of you to participate in at least one community service activity this year. In addition to the Chapter's planned community service activities, there are numerous ways to do volunteer work in the community, such as by participating in your school's PTA, assisting elderly people pay bills and manage finances, tutoring adults to read or speak English as a second language, and helping with a therapeutic riding program for the handicapped. Many of the skills that we take for granted can be used effectively in many different volunteer situations. Throughout the year, our newsletter's "Community Service Corner" will highlight chapter members' community service activities, and we look forward to seeing your name in this new monthly column.

Under membership initiatives, the Chapter's social calendar is getting full. We kicked off the Chapter's social year in July with the Legends of Motown (i.e., The Marvelettes, The Temptations, and The Four Tops) concert at Wolf Trap, which was preceded by an outstanding buffet at Ovations restaurant sponsored by Andersen Consulting (see photos on page 14). In addition to our luncheon meeting and afternoon CPE session at the Hyatt on September 11th, the early careers folks

(Continued on next page)

(President's Message, continued)

have arranged a happy hour that night at the J.W. Marriott on Pennsylvania Avenue. For Orioles fans, don't forget to reserve your tickets for our Saturday, September 20th, afternoon outing at Camden Yards to see the "Os" play the Detroit Tigers. Other planned social events include an Oktoberfest, a Sunday Jazz Brunch, our 3rd Annual Holiday Reception/Toys-for-Tots Campaign, and a Chinese New Year's dinner.

I also want to recognize and congratulate those Chapter members who received the following national awards at the PDC in Phoenix (see photos on page 7):

The Robert W. King Memorial Award:

- Clyde McShan

The Frank L. Greathouse Distinguished Leadership Award:

- Frank Sullivan

President's Award:

- Bill Broadus • Virginia Robinson • Jeff Steinhoff

Special Recognition of Past National Treasurers:

- Judith Boyd • Susan Lee

Chapter Recognition Program Gold Award Designation/All Star Chapter:

- Gary Amlin

Chapter Award for Newsletter:

- Bob Buchanan • Mike Sciortino

Chapter Award for Membership Goals:

- Eva Williams

Foremost, my plans for the coming year involve you. When all is said and done and I hand the presidential gavel to Eva Williams next year, what I thought and did will not have been as important as what you thought and did. I am most honored to serve you as President, and I look forward to working with each of you in the coming year. I am confident that together we can bring the Chapter to even greater heights because the Washington Chapter derives its greatness only through its almost 1,500 outstanding financial management professionals, including you.

William J. Anderson, CGFM

Community Service Corner

by Roger VonElm, Community Outreach

As the DC Chapter kicks off another successful year, we want to remind our members of the Chapter's commitment to community service and outline our plans for the coming year. In the spirit of volunteerism and national service, the Chapter officers challenge all of you to participate in at least one of our community service events this year or to participate locally in your own community's efforts to help those who need help. In order to enhance the personal impact of our community service efforts, we will announce opportunities for members to participate in upcoming events each month in the newsletter.

This year, we expect to repeat many of our most successful events, including Toys-for-Tots in December, Career Awareness Day in April, Volunteer Income Tax Assistance (VITA) during tax season, Public Service Recognition Week in May, and, the Small Business Symposium in the Spring. One new activity added to our service plan for this year is helping the Central Union Mission as they strive to provide meals, clothing, and shelter to those in need in the District of Columbia. As always, volunteers for helping with these events are greatly needed and appreciated.

Finally, we encourage all our members to attend the first luncheon in September when we will be accepting donations for Wayne Gragg, the Central Kentucky Chapter president-elect, who recently died of complications from Hodgkin's disease. Wayne is survived by his wife, who is a fourth-grade school teacher, and their three young children, Claire, Megan, and Samuel. All contributions will be matched by the Chapter. Additionally, the Chapter will purchase three \$500 US savings bonds for the children to use in their education.

We are very excited about the upcoming year and hope to hear about all of your efforts to participate in this year's community service events. And remember, don't forget to let us know about your participation in local events through your agency liaison.

Join Us at a Reception/Happy Hour

**Where: J.W. Marriott Hotel
Garden Terrace
1331 Pennsylvania Avenue, NW**

**When: September 11th
from 5:00 to 7:00 pm**

Details of the CPE Session: Public Dollars, Common Sense: New Roles for Financial Managers

In 1802, President Thomas Jefferson expressed a hope that he might someday see "the finance of the Union as clear and intelligible as a merchant's books." Two centuries later, that hope is finally becoming a reality. *Public Dollars, Common Sense* documents the epic financial management transformations now underway in the federal government, the world's largest organization. Why call this an epic story? No other entity has a larger budget, employs more finance personnel, nor spends more on financial systems—yet until just a few years ago only a handful of federal organizations even produced annual financial reports!

After decades of prescribing financial regulations for the private sector and other governments, Uncle Sam is finally taking his own advice. The speakers, Morgan Kinghorn and Andy West—both with Coopers & Lybrand's Government Consulting Practice in McLean, Virginia, first discuss the legislative mandates for federal financial and performance management reform, including the Chief Financial Officers Act of 1990, the Government Performance and Results Act 1993, and the Federal Financial Management Improvement Act of 1996. Next, they address the new roles federal financial managers must play in order to become business partners of, not money police for, government program managers, including the methods and tools required for success.

Topics covered will include:

- Legislative background on the new financial mandates
- Personal and organizational roles of the CFO
- Strategic planning for internal financial organizations
- Measuring financial and program performance
- Activity-Based Costing and Activity-Based Management
- A call for action for the Executive Branch and others.

The presentation draws heavily from the book, *Public Dollars, Common Sense*, which the two speakers co-authored. The book is based on interviews with dozens of federal financial executives, including the Comptroller General of the United States, and also Congressional leaders who spearheaded the new reform legislation. The book includes the full text of the above-referenced laws, and abstracts of relevant Office of Management and Budget and other Executive Branch guidance documents.

C. Morgan Kinghorn, Jr., CGFM

Before joining C&L in 1995, Mr. Kinghorn worked with the federal government for 25 years in positions such as the controller and CFO of the Internal Revenue Service; comptroller, budget director, and deputy assistant administrator of the Environmental Protection Agency; and Director of Financial Management at the Office of Management and Budget. He is the recipient of the Distinguished and Meritorious Executive Awards and the Donald L. Scantlebury Award for federal financial management, and is a Fellow of the National Academy of Public Administration. Mr. Kinghorn led the Federal Accounting Standards Advisory Board team that developed new managerial cost accounting standards. He holds a BA in government from the University of Redlands and an MPIA from the Maxwell School of Syracuse University.

Andrew C. West, CPA, CPA, CGFM

Mr. West is a former career Army officer with 25 years experience in training, logistics, operations and financial management. Prior to joining C&L, he taught strategic planning and organizational management at Vanderbilt University. In 1995, he managed the C&L/Association of Government Accountants survey of progress in CFO Act, GPRA, and GMRA implementation, and has published several articles on the results. He holds a BS in business administration from the University of North Carolina at Chapel Hill and an MBA from Syracuse University. He is a member of the AICPA, the Virginia Society of CPAs, and Beta Gamma Sigma, the honor society for collegiate schools of business.

Public Dollars, Common Sense

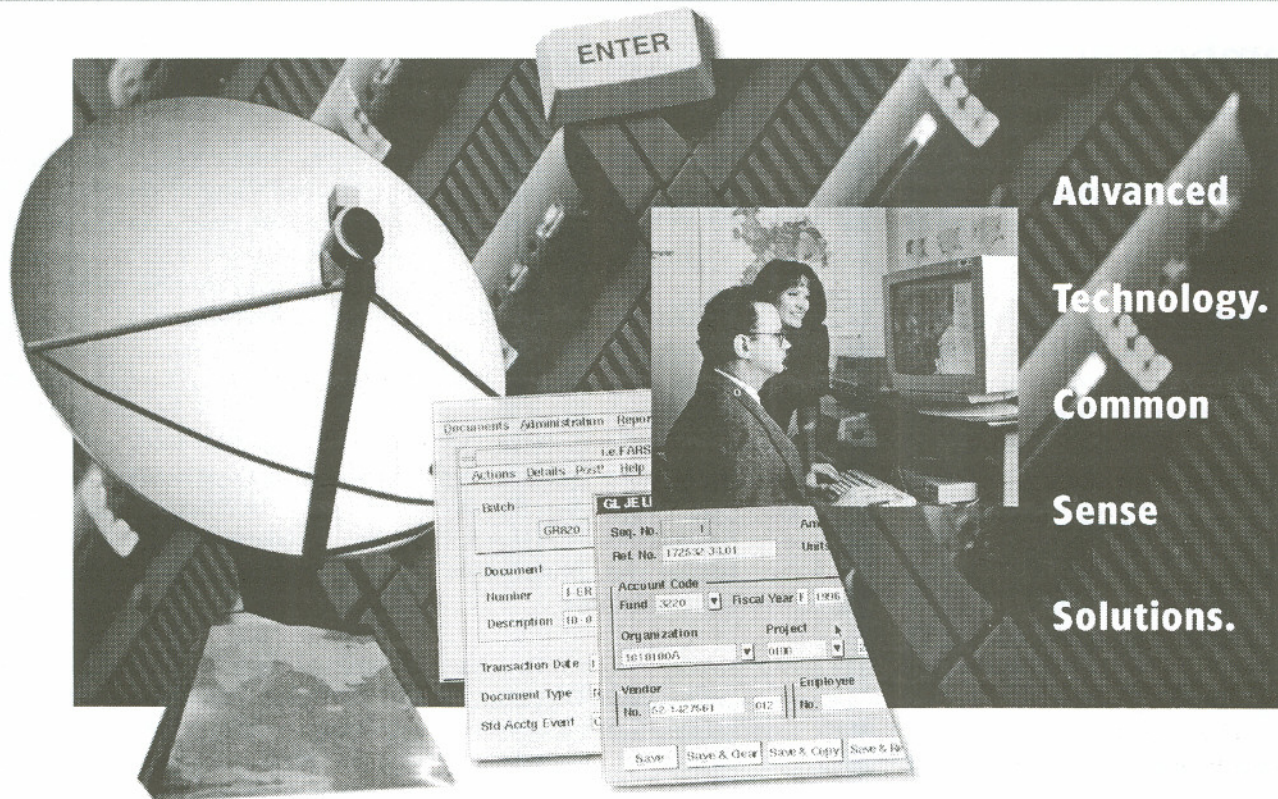
For ordering information:

Book Title: *Public Dollars, Common Sense: New Roles for Financial Managers* 1997, 343 pages, hard cover, jacket. ISBN 0-944533-24-8, \$19.95 + S&H

CD-ROM Title: *Public Dollars, Common Sense: Federal Laws, Guidelines, and Resources Related to Financial Management*: Separate from book, \$19.95 + S&H

Authors: William R. Phillips, Bonnie L. Brown, C. Morgan Kinghorn, Andrew C. West

Ordering Information: Order from Bookmasters, Inc., Distribution Center, 1444 State Rt. 42, RD 11, Mansfield, Ohio 44903, phone (800) 247-6553, fax (419) 281-6883



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Membership '98

By Mike Noble, Membership Director

"Membership '98" focuses on recruiting new members for our chapter and on providing activities that will pique your interest and make you want to get involved.

The Membership Committee—made up of Mike Noble, Karl Boettcher, Juanita Freeburger, Karen Holmcrans, Phyllis Hunter, Anthony Marasco, and Eva Williams—has already been hard at work planning activities that will encourage you to come out, enjoy yourself, and network. The first event has already happened: a night of Motown Music at Wolf Trap. One hundred of your AGA friends and colleagues got together on July 22 for a dinner sponsored by Andersen Consulting followed by a concert by The Four Tops, The Temptations, and The Marvelettes (see the photos on page 14).

The next event is a reception for new officers to be held on September 11, the same day as our regular monthly luncheon meeting, from 5:00 to 7:00 pm, at the J.W. Marriott Hotel Garden Terrace. Come out and meet your new officers, and some old officers, and committee chairs. Also in September, we will have AGA day at Oriole Park at Camden

Yards. On Saturday afternoon, Sept. 20, we have reserved a block of 50 seats for the Orioles-Detroit Tigers game. For details, see the information below.

October brings Oktoberfest! On Saturday, October 18, we will dance, eat, and drink to celebrate Oktoberfest at Max Blob's Bavarian Biergarten (a.k.a. Blob's Park in Jessup, Maryland). Polka and other dance music will be provided by the Rheinlanders band. See the announcement below for details. In November, we are planning a Jazz Brunch at the Market Inn near Capitol Hill.

The annual Holiday Party and Toys-for-Tots Drive is scheduled for December 11 at the Grand Hyatt Hotel—the price of admission will be a toy!

The new year will bring a Chinese New Year Celebration, which is being planned for the month of February with the help of our good friend and colleague, and former Chapter President, Sam Mok. Sam promises that this will be an event to remember. The annual evening meeting will again be held in the Spring, on April 23, at the Grand Hyatt, from 5:00

to 7:00 pm—happy hour, dinner, and recognition of Chapter members with twenty-five or more years of service. Other evening and weekend activities will be planned as the year progresses. If you have a good idea, please tell one of the committee members. In addition, we are planning monthly "happy hour" gatherings. These will be informal get-togethers right after work on the same day as our monthly meetings. The happy hours will be held from 5:00 to 7:00 pm at the J. W. Marriott Garden Terrace and they will feature free hors d'oeuvres. No need to sign up for these, just show up!

In addition to social activities, the Membership Committee will be looking for other ways to involve you in your Chapter. We will encourage you to volunteer for one of the many committees, we will profile many of you in the newsletter, we will distribute questionnaires to get your feedback, and we will even contact you by letter or by phone. We are sincerely interested in knowing what you expect and desire from your AGA Washington Chapter. We will also keep you posted on all the goings-on in The Washington Connection. Look for us!

AGA and Baseball at Camden Yards

Baltimore Orioles vs. Detroit Tigers
Saturday, September 20 at 1:30 pm

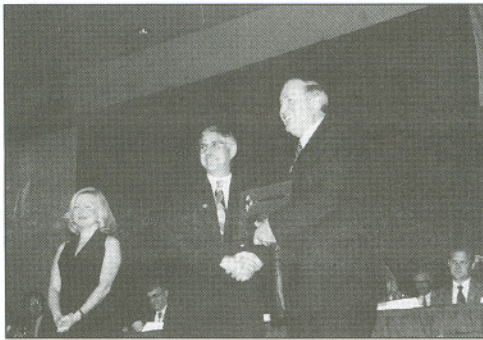
We have reserved a block of fifty tickets for this game. Call the AGA voice mail line at (703) 758-4080, option 5, to register for tickets. This is the last regular season, weekend home game. Cal and Brady and Rafael and Roberto and Mike and Jimmy and the rest of the bunch should be in the thick of an American League pennant race—this promises to be exciting! Tickets are \$11 each. Call now for your reservation—payment must be received no later than the September 11 luncheon meeting!

Oktoberfest at Blob's Park

Saturday, October 18
Dinner 7:00 pm to 9:00 pm
Dancing 9:00 pm to 1:00 am (Polkas, waltzes, etc.) Music by the Rheinlanders

Blob's Park in Jessup, Maryland, (just off the B-W Parkway) is justly famous for its Oktoberfest celebrations—good band, good German food, and beer! The buffet dinner will include roast beef, sauerbraten, bratwurst, roast pork, chicken, lasagna, meatballs, and ham—plus great desserts! The price will be \$25 per person, including open bar for beer, wine, and sodas. There is no limit on the number of people and no advance payment required. Call the AGA voice mail at (703) 758-4080 to register, or sign up at the September or October luncheons, so that we will have an idea of how many people will attend.

Chapter Members Receiving Awards at the PDC in Phoenix



Clyde G. McShan II



Frank W. Sullivan

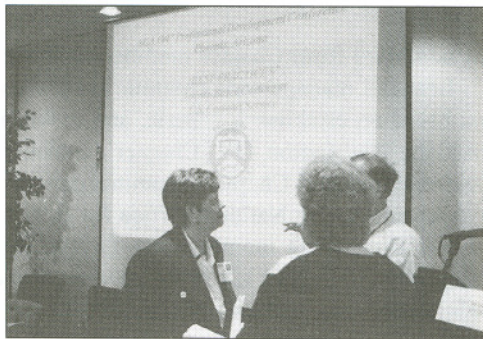


Susan S.K. Lee

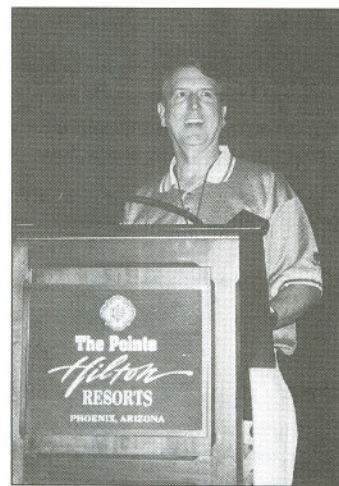


Bob Buchanan and Mike Sciortino

Chapter Members Presenting at the PDC



JoEllen Cohen-Langlois



Jack Carson



Irwin T. David, James R. Ebbitt, James Turner

Do you know how to implement activity-based cost management enterprise-wide?...

Are you ready to be a more effective and productive manager?...

Have you taken steps to implement legislatively mandated cost accounting and GPRA requirements?...

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To help you address today's challenges related to implementing Activity-Based Cost Management (ABC/M) and the Results Act, Grant Thornton and Armstrong Laing will host a free breakfast seminar designed for managers and executives. The seminar is intended to focus on solutions that will:

When:

Wednesday, October 15
8:00am - 12:00pm

- Increase cost awareness
- Facilitate implementation of FASAB Managerial Cost Accounting Standards and GPRA
- Help you understand how to use an ABC tool, *HyperABC*, to implement ABC/M.

Where:

Washington Court Hotel
525 New Jersey Ave., NW
Washington, DC

Grant Thornton is a national accounting and management consulting firm dedicated to helping clients change in ways that will produce long-lasting advantages—not just short-term fixes.

Armstrong Laing is the developer of *HyperABC*, one of the leading and most powerful and flexible ABC software packages available today.

Registration:

Dianne Neill
703/847-7619 (tel)
DNeill@GT.com (e-mail)

Our seminar leaders have extensive Federal government experience in applying ABC/M. We welcome you to spend a few hours with them to explain the tools and their applications to these initiatives. Call us today to reserve your space!

FREE Seminar on Activity-Based Cost Management: A Tool for Implementing GPRA

Awards Committee Activities

by Warren Cottingham, Awards Director

The Awards Committee solicits, reviews, and recommends nominations for the AGA Federal Leadership, Professional Development, and State and Local Government Leadership awards given by the National Office. The Committee also provides nominations for the five categories of chapter awards: Distinguished Leadership Award, Achievement of the Year Award, Education and Training Award, Distinguished Service Award, and the Ronald J. Lynch Memorial Scholarship Award. The Committee's objective is to ensure the candid and objective selection of the most qualified candidates. The Committee so-

licits nominees from Chapter members and the Washington, D.C. financial management community, evaluates all candidates based on established criteria, and makes recommendations to the Washington, D.C. Chapter's Executive Board. The Committee forwards Chapter recommendations for AGA National Awards to the National Office for final selection. This year, the Committee members are Evelyn Brown, Warren Cottingham (Chairman) Linda Hooegeveen, Robert Pewanick, Virginia Robinson, and Eva Williams.

Financial Management Web Pages:

AICPA: <http://www.aicpa.org>
 AAA (American Accounting Association):
<http://www.rutgers.edu/accounting/raw/aaa>
 FASB: <http://www.rutgers.edu:80/accounting/raw/internet>
 IGMET: <http://www.sbaonline.sba.gov/ignnet>
 Federal Tax Code Search:
<http://www.tns.lcs.mit.edu:80>
 Fedworld: <http://www.fedworld.gov/uscode>
 GASB: <http://www.financenet.gov>

GFOA (Government Finance Officers Association):
<http://www.financenet.gov/gfoa>
 House of Representatives: <http://www.house.gov>
 IRS Digital Daily: <http://www.irs.ustreas.gov/prod>
 Library of Congress: <http://lcweb.loc.gov/homepage>
 OMB: <http://www.qns.com/~ombokc/intro.htm>
 SEC: <http://www.sec.gov>
 Thomas Legislative Search: thomas.loc.gov

Educational Events

<u>Date</u>	<u>Topic</u>	<u>Location</u>
September 11, 1997	Public Dollars, Common Sense	Grand Hyatt
November 1997	Cost Accounting and Reporting	George Washington University
February 1998	Government Performance and Results Act	Grand Hyatt
March 5, 1998	CGFM Examination Overview and Self-Assessment	Grand Hyatt
April or May 1998	Developing and Implementing Financial Systems	George Washington University

Community Service Activities

<u>Month</u>	<u>Activity</u>
September 1997	Donation to Wayne Gragg Family
December 1997	Toy-for-Tots
Tax season	Volunteer Income Tax Assistance (VITA)
April 1998	Career Awareness Day
Spring 1998	Small Business Symposium
May 1998	Public Service Recognition Week
TBA	Assisting Central Union Mission

Membership Activities

<u>Date</u>	<u>Activity</u>	<u>Location</u>
Evening of Each Luncheon Meeting Date	Happy Hour	J.W. Marriott
September 20, 1997	Orioles Baseball	Camden Yards
October 18, 1997	Oktoberfest	Blob's Park
December 11, 1997	Holiday Party	Grand Hyatt
January 11, 1998	Jazz Brunch	Market Inn
February 1998	Chinese New Year Celebration	TBA

**Association of Government Accountants
Washington, D.C. Chapter
Planned Speakers List for 1997/1998 Program Year**

**Grand Hyatt Hotel
1000 H Street, NW**

<u>Date</u>	<u>Speaker</u>	<u>Planned Topic</u>
September 11, 1997	Susan Irving * GAO	New Directions for the Federal Budget Process
October 2	David Mosso * Chairman, FASAB	The Standards are Done - What's Next?
November 6	Alice Maroni * Principal Deputy Under Secretary (Comptroller) Office of the Secretary of Defense	Key Issues for Defense Finance and Accounting
December 4	Open	
January 8, 1998	Frank Sullivan * Deputy Assistant Secretary/FM Department of Veteran Affairs	Implementing Managerial Cost Accounting
February 5	Open for Key Current Issue	
March 5 (Regional Chapter Luncheon Meeting)	Doug Haywood * AGA National President	Where Does AGA Stand on Today's Big Financial Management Issues?
April 2	Gene Dodaro * Assistant Comptroller General, GAO	Government Wide Financial Statement Audit
April 23 (Evening Meeting)	Open for Key Current Issue	
May 7	Chapter Awards Luncheon	

* confirmed

**** See reverse for educational events, community service,
and membership activities ****

Updated inserts will be published as events are firmed up

Nominations Solicited for AGA Federal Leadership Conference Awards

The Washington, D.C. Chapter is requesting nominations for the AGA Federal Leadership Conference Awards. AGA established these awards to recognize those individuals who have clearly distinguished themselves by providing outstanding leadership and service in the federal financial management community and the private sector. These awards will be presented at the annual AGA Federal Leadership Conference to be held in Washington, D.C. in January 1998.

Federal Leadership Conference Awards

To recognize individuals who have clearly distinguished themselves in providing leadership in the Federal financial community and the private sector. The awards are:

Elmer Staats Award

Recognizes federal professionals who exemplify and promote (1) excellence in government; (2) outstanding leadership; (3) high ethical standards; and (4) innovative management procedures.

Andy Barr Award

Recognizes financial executives in the private sector who promote and exemplify (1) excellence in government financial management; (2) outstanding leadership; (3) high ethical standards; and (4) innovative management techniques.

Distinguished Federal Leadership Award

Recognizes elected or Presidential appointed federal officials who exemplify and promote excellence in government management and have demonstrated outstanding leadership in enhancing sound financial management legislation, regulations, practices, policies and systems.

Criteria

- AGA membership not required.
- For the Elmer Staats Award, individual must have been a federal employee at the time the work to be recognized was performed.
- For the Andy Barr Award, individual must have been employed in the private sector at the time the work being recognized was performed.
- For the Distinguished Federal Leadership Award, individuals nominated must have served in an elected or appointed federal position at the time the contributions being recognized were performed.

Nominations

Nominations should include the name and phone number of the individual or group making the nomination; the nominee's name, phone number, title, agency and time period; a description of achievements organized according to the key factors; a biography; and a citation. Please send nominations by October 10, 1997.

For additional information, call Warren Cottingham at (202) 874-9584. Nominations can be faxed to Warren at (202) 874-9629 or mailed to:

AGA Washington, D.C. Chapter
ATTN: Awards Committee
P.O. Box 423
Washington, D.C. 20044-0423

For those who wish to use email, Warren can be reached at the following email address: warren.cottingham@fmc.agencysvcs-fms.fms.sprint.com

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- Certification preferred (CISA, CPA, CDP, CCP, CIA)
- Bachelor's degree in accounting and/or information systems

Senior Auditors

- 4 - 6 years performing/supervising audits of government agencies in accordance with the CFO Act of 1990, Government Management Reform Act of 1994 and OMB Bulletin 93 - 06
- Strong analytical and communication skills
- Flexibility to travel
- Bachelor's degree in accounting or finance; CPA preferred

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September 1997

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- 9 Fundamentals of Cash Management
- 11-12 Unlocking Key Reports
- 15-16 Accrual World

October 1997

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- 23-24 Implications of Federal Appropriations Law
- 28-30 Survey of Federal Accounting Concepts and Standards

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- 3-5 The Revenue Standard/Form & Content
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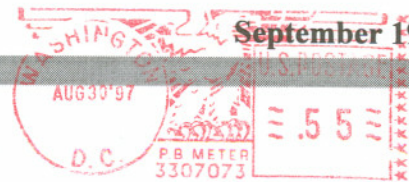
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