AGA

The Washington Connection



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Fall Events Thank you!

August 14th Washington Nats vs. Atlanta Braves Game: Special thank you to our Member Networking Events committee for organizing an outing at Nationals Park, where participants also enjoyed fireworks after the game.

September 14th, Virtual Luncheon: The DC Chapter offers a special thank you to guest speaker Timothy Gribben, Commissioner, U.S. Department of the Treasury's Bureau of the Fiscal Service.

September 15th, AGA & ASMC Annual Golf Tournament, Fort Belvoir Golf Club: Thank you to all who participated in this special event.

Up Next!

October 13th - 2021 Virtual Luncheon: Monthly meeting with guest speaker Michael Bingham, Senior Auditor, Financial Management & Assurance, GAO. Topic: *"GAO Standards Update"*

October 21st, 11:30am-1pm, (In-Person SPONSORS ONLY event) - VIP event with Jay Hoffman, Chief Financial Officer, United States Patent & Trademark Office (USPTO).

November 5th, AGA DC Chapter Photo Contest entries must be emailed to agadc1950@gmail.com by Friday, 11/5! *See details in this issue.*

President's Message

As we enter our 72nd year of operations, the Chapter will continue to focus on providing attractive and affordable CPE opportunities for our members. Our program includes 8 monthly virtual training events that provide 1 hour of CPE per event. We are also partnering with our friends at the Northern Virginia Chapter on the March 2022 two-day Annual Training which will provide up to 16 hours of CPE. In addition, we are subsidizing the cost of 12 webinars presented by AGA National so that our members can earn 2 hours of CPE per webinar. Further, we will actively coordinate with other Chapters to make additional CPE opportunities available to our members.

We also want to be responsive to requests from our members for the Chapter to roll out some in-person events. Given the evolving circumstances created by the pandemic, the challenges are fairly obvious. Our priority has been, and will continue to be, the safety of our members. Based on the current applicable Federal and local public health guidance, we have been able to hold some recent in-person events including the June happy hour, the July Chapter committee planning meeting, the August baseball outing, and the September kick-off dinner. We plan on holding additional networking events as conditions permit. We are also interested in making our luncheons and our Annual Training accessible in-person if we can. Stay tuned.

None of these activities would be possible without the generous support of our sponsors and volunteers. Our sponsors are recognized in our newsletter and on our website. This newsletter also includes a description of our various committees so if you're interested in volunteering you can check that out and email your interest to agadc1950@gmail.com. Please also use that email address to communicate any ideas, questions or concerns you may have, and I will respond in kind.



Looking back over the history of this organization, it really is an honor to serve as the Chapter's 72nd President. Back in the '90's I worked with our Chapter's 12th President – Mr. Joe Hock. He was as kind and considerate a guy as you're ever going to meet and it really comes across in his July 1962 newsletter column posted on our website. Just a couple years prior, Mr. Thomas Ryan joined our Chapter and I mention that because he is our longest tenured Chapter member. And finally, hats off to Mr. Jerry Murphy who served in 1973-74 and is our longest tenured Chapter President. The Chapter's success is a direct reflection of the commitment of its members and I look forward to another great year ahead.

Al Pavot President AGA Washington DC Chapter

Vision

AGA is the premier association for advancing government accountability. AGA defines government accountability as a government's obligation to the people for its actions and use of resources.

Mission Statement

AGA fosters learning , certification, leadership and collaboration for professionals and stakeholders committed to advancing government accountability.



From the Desk of Our National Council of Chapters (NCC) Representative

In April, the 2021-2022 National Council of Chapters (NCC) kicked off the year with AGA's LEAD!, a training for Chapter leadership. NCC representatives were introduced to each other and the National Governing Board (NGB) members, and reviewed the purpose of the NCC - connect chapters and members to the NGB; improve communication among AGA leaders; make our chapters stronger with new ideas and energy; help each other by working together; and inspire Chapters to move AGA forward. At LEAD!, we shared and began brainstorming key themes and actions for the new program year, including ways to encourage collaboration among chapters to discuss issues, concerns, opportunities; serve as an active ambassador between the AGA's national and chapter leaders.

In August, we held our first NCC meeting where we had a chance to review feedback from the NGB and discussed ways to support their collective theme of "Thought Leaders and Problem Solvers" around how NCC representatives can better strategize with their Chapters and other NCC representatives to solve critical challenges, and come up with ways to promote the "Everyone get one" member recruitment campaign to grow and support Chapter membership.

Our AGA DC Chapter has a strong foundation and continues to grow and support our members with our impactful programming, strong leadership, and active members. As your NCC representative, I look forward to sharing relevant information from the NCC and NGB regularly with you, staying abreast of our Chapter needs, and bringing chapter/member issues, ideas and solutions to the NCC to share with other chapters and the NGB. I plan to actively facilitate connections between us and other chapters by sharing chapter successes and best practices that might help to strengthen our own.

In order to do this, you can look to this newsletter for regular updates from me, and I look forward to staying connected with Chapter leadership on ways I can serve the Chapter and you, our members. Thank you for helping make AGA DC a premier Chapter and I look forward to sharing more with you throughout the program year.

Malena Brookshire NCC Representative - DC Chapter

New Member Contest

Do you like money?

During the 2021-2022 Program Year, the Membership Committee of the **AGA DC Chapter** is instituting a **CASH PRIZE** (\$100 USD in the form of an Amazon gift card) provided at each coming quarter end (December, March and June), to the member who sponsors and/or recruits the **most new members** in a given quarter. With your help and dedication, we can achieve our Chapter's 10% growth goal of new members this year!

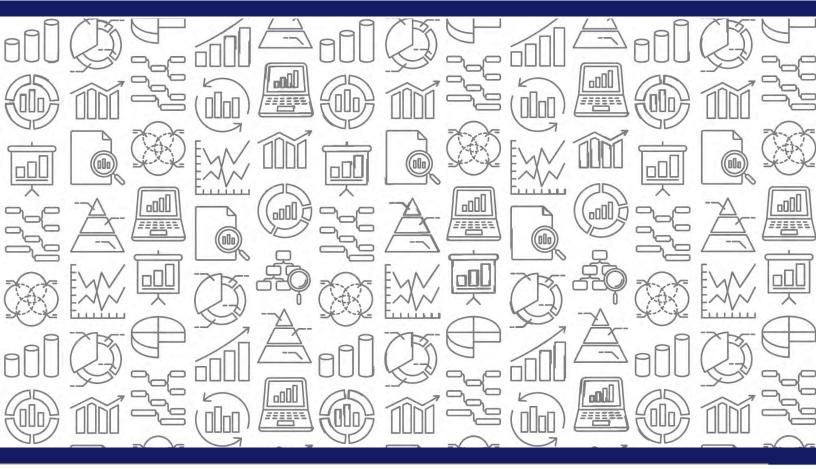
Please note the membership referral/sponsoring application is a three-step process:

- 1. New members should create an "My AGA Account" found at the AGA National website;
- 2. New account login details will be sent to email provided during registration in step 1;
- 3. Once logged into the "My AGA Account," new members are to complete their AGA membership application, whereby within the Demographics data page of the application, the new member <u>must</u> denote the "Recruited by Member ID" and/or "Recruiter's Name."

Recruitment/Sponsoring winners will be contacted via email and announced in the following quarter's newsletter. The *Membership Committee* looks forward to every member "getting" a member (or more)!

In addition, AGA National is sponsoring a campaign to recruit 2,022 new AGA members by April 2022. All members who recruit new members are eligible to win prizes — like Amazon gift cards or registration for PDT 2022.

Don't wait, there are wonderful new members out there to recruit that could make you win big!



Welcome New Members!

The AGA DC Chapter and the Membership Committee extends a warm welcome to our newest members! Thanks to you, the AGA continues to grow. Stay up-to-date on fantastic programs, membership benefits, and recruiting incentives starting now. Remember if you have not yet renewed, you may do so at the AGA Washington DC Chapter website to take advantage of member benefits throughout the next program year.

Dr. Fatima M. Alfa Ms. Jennifer L. Apesos Ms. Carla M. Avala Ms. Carlee Ayers-Merritt Ms. Myrna R. Beckford Mr. Justin Endy Ms. Alexandra Everhart Mr. Tyler C. Gall Ms. Karey Garlinger Ms. Catherine E. Gauthier Mr. Jasim Haider Mr. John Hale, III Ms. Fran Hall Mr. Aubrey P. Harris, Jr. Mr. Justin D. Hentges Ms. Oanh Huynh Mrs. Thanh T. Huynh, CPA Mr. Joey Kauffman Ms. Ronda Kent Mr. David K. Konteh Mr. Jackson B. Laurence Ms. Yianting Lee Mr. Giovanni Leon

Mr. Darrell Benjamin Ms. Caroline H. Berk, CGFM Mrs. Omolola Bolorunduro Mrs. Ta-Lia W. Bowen Ms. Rhonda Bransom Ms. Alejandra Leon-Jasso Mr. Allen Liszcz, II Mrs. Carolyn L. Mackenzie Ms. Saira Malik Mr. Matthew Manofsky Miss Stacey Ann McFarland Ms. Krystal M. Mitchell, CGFM Ms. Rehana Mohammed Mrs. Erin Newberry Ms. Anna T. Nguyen, CGFM Ms. Monica N. Obispado Mr. Evan Porcella Mrs. Kathryn LeeAnne Racelis Mr. Zachary M. Rager, CGFM Ms. Teresa Ramsey, CPA Mrs. Mirnaly Rivera Padilla Ms. Gabriela M. Rolon Rosado Ms. Gillian H. Rosendale

Mr. Devonte Brown Ms. Shannon N. Bryant Ms. Heidi N. Calderon Mrs. Natasha E. Davis Mrs. Nanci P. Downey Mr. William Rouquie, CGFM Mr. Daniel L. Singer Ms. Jennifer Spruill, CGFM Mr. Eric D. Still Mr. Sawyer Stockard Mrs. Michelle D. Stuart Ms. Jillian M. Thompson Ms. Shelly Turner Mrs. Danielle Utrata Mr. Zachary M. Wages Ms. Juhee Wang Ms. Janaya Danyale Washington, CGFM Mr. Mark J. Werblin Ms. Shilonda D. Wiggins Mr. Keith Willingham



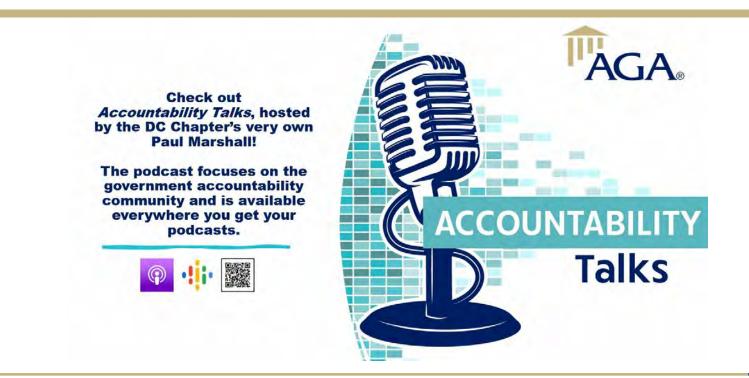
Get Involved with AGA DC

AGA DC Photo Contest

The AGA DC Chapter invites you to submit an entry in our Fall 2021 Photo Contest. The theme of this contest is SEASONS and the winning entry will be selected based on consistency with the theme, creativity and overall impression. The winning photo will be included in our December newsletter and a \$40 Amazon gift card will be awarded.

Contest Rules

- The contest is open to all AGA DC Chapter members. You can submit three (3) entries.
- Images obtained by illegal or unauthorized access to restricted areas will not be considered.
- You must own the rights to the image and consent to inclusion of your photo in our newsletter.
- Entries must be emailed to agadc1950@gmail.com by Friday November 5, 2021.



AGA Seeks Nominations for 2022 National Leadership Training Awards

Awards Committee Announcement

Recognize and nominate well-deserving professionals in all three levels of government and the private sector who have made outstanding contributions to the financial management, auditing, or budget fields! These awards will be presented at the AGA's 2022 National Leadership Training in February 2022.

We are now taking nominations for the 2022 National Leadership Training awards. Nominees do not have to be AGA members. Take a moment and review the following award categories:

Federal Leadership Awards

- Distinguished Federal Leadership Award recognizes elected or presidentially- appointed federal officials who exemplify and promote excellence in government management and have demonstrated outstanding leadership in enhancing sound financial management legislation, regulations, practices, policies and systems.
- Elmer Staats Award recognizes federal professionals who exemplify and promote excellence in government financial management, outstanding leadership, high ethical standards, and innovative management procedures.

State and Local Leadership Awards

• Distinguished Local Government Leadership Award recognizes local government professionals who exemplify and promote excellence in government financial management and who have demonstrated outstanding leadership in enhancing sound financial management legislation, regulations, practices, policies and systems.



- Excellence in Government Leadership Award recognizes a state or local government professional who exemplifies and promotes excellence in government financial management, outstanding leadership, high ethical standards and innovative management procedures.
- William R. Snodgrass Distinguished Leadership Award recognizes state government professionals who exemplify and promote excellence in government financial management and who have demonstrated outstanding leadership in enhancing sound financial management legislation, regulations, practices, policies and systems.

Public Sector Leadership Awards

- Andy Barr Award recognizes financial executives in the private sector who exemplify and promote excellence in the federal government, outstanding leadership, high ethical standards, and innovative management techniques.
- Private Sector Financial Excellence Award recognizes financial executives in the private sector who exemplifies and promotes excellence in state or local government financial management, outstanding leadership, high ethical standards and innovative management techniques.

For detailed award eligibility and evaluation criteria, visit our <u>National Leadership</u> <u>Training Awards page here</u>.

Nomination submission or questions can be directed to Julia Duquette at agadc1950@gmail.com

AGA Young Professionals and Mentoring

The DC Chapter supports the **AGA National's Achievements in Chapter Excellence (ACE) program**, as we highlight the Young Professionals and Mentoring programs mentioned below:

AGA - Young Professionals

Whether you are considering a career in government financial management or have already started down the path, AGA is here to support you! Membership in AGA gives you access to practical resources to develop your skills, expand your knowledge, boost your job performance and advance your career.

Remember to check out what each AGA chapter offers — like scholarships, board positions and other opportunities to develop your leadership skills. For more details on discounts, scholarships, awards, education, training, and more, click here: AGA Young Professionals

AGA - Mentoring Program

We all have a responsibility to leave this world better than we found it and to have a positive impact on the next generation of government leaders. Mentoring is important, not only because of the knowledge and skills young professionals can learn from mentors, but also because mentoring provides professional socialization and personal support. At a time when most are working remotely, having a trusted advisor to turn to can help balance the blending of work and life.

Mentors

Share your knowledge and expertise to help develop future leaders of our profession! To participate, create and complete your Mentor Profile, accessed via the AGA Mentoring Program hyperlink below. Mentee candidates will seek you out based on the areas of expertise you specify in your profile.

Mentees

If you'd like to develop a certain skill or ability, you can benefit from the experience of other AGA members. To participate, create and complete your Mentee Profile, accessed via the AGA Mentoring Program hyperlink below. No matter where you are in your career, you can benefit from mentoring!

The program is open to AGA members only. Having complete and accurate profiles is crucial to the success of mentor/mentee selection and matching! For more details on the roles of a mentor and/or a mentee, and how to enroll, click here: AGA Mentoring Program

AGA DC Chapter Community Service



Healthier You. Healthier Communilies.

The Chapter offers members the opportunity to "pay it forward" by sharing their gifts and talents with the DC Community through volunteer opportunities in areas such as:

- **Social Safety** Hunger, homelessness, and unemployment
- Education Literacy and college prep
- **Health** Awareness for mental, emotional, and physical illnesses
- Veterans Support for service personnel and their families
- Equal Opportunity Diversity and inclusion
- Capital Causes Other local causes

Unity Health Care | Health

The Community Service Committee is encouraging members to consider supporting Unity Health Care. For over 35 years, Unity Health Care has provided a full range of health and human services to meet the needs of Washington, DC communities through a network of over 20 traditional and non-traditional health sites. Unity Health Care's team of compassionate and multicultural health professionals place Unity's values into action every day to bring whole-person care and wellness to over 101,000 patients through 457,000 visits annually. Your donation will ensure that DC residents continue to receive the necessary compassion and comprehensive primary and specialty health care and services, regardless of their ability to pay.

You can donate directly to the organization at www.unityhealthcare.org. Once you give please provide a screenshot evidencing your proof of donation addressed to Maurice Preston and Myriam Galvan-Zambrana at agadc1950@gmail.com so that we are able track and take advantage of AGA's matching program.

We hope you will join us in participating in all or some future community service opportunities.

We invite you to share photos on the impacts you are making and thoughts on how we can support your cause by connecting with the **Community Service Committee.**

As always, thank you, for everything you do to make an impact in our community. Be well and stay safe!

Myriam Galvan-Zambrana and **Maurice Preston** Co-Directors AGA DC Chapter

AGA DC Chapter September Virtual Luncheons

"Vision in Action - The Future of Federal Financial Management"

Our DC Chapter kicked off the new program year's monthly luncheon series on September 14, 2021. We welcomed our September virtual luncheon speaker **Commissioner Tim Gribben from the U.S. Department of the Treasury's Bureau of the Fiscal Service.** Commissioner Gribben provides leadership, policy direction, and guidance for the Bureau's efforts to transform financial management and the delivery of shared services in the Federal government. Over 200 members (also joined with

the Northern Virginia Chapter) attended the luncheon. Commissioner Gribben's presentation focused on how current market trends shape the Bureau's priorities and goals, as well as the corresponding impact on the role of the CFOs. Among the Bureau's priorities is an effort to promote all-electronic transactions, foster innovation, and improve the customer experience. Commissioner Gribben discussed the Bureau's roles and responsibilities, which include providing a modern customer experience to the American public, unlocking value for Agency CFOs, and

providing guidance and leadership in Federal financial management. The program also highlighted some of the Bureau's vision goals, such as preventing improper payments, increasing digitization of paper collections, and modernizing and optimizing the usefulness of Treasury's Fiscal Data. Commissioner Gribben responded to attendee questions throughout his presentation. You can find more information related to the topics that Commissioner Gribben discussed at https://fmvision.fiscal.treasury.gov/letter-to-cfos.html.

We sincerely appreciate the time Commissioner Gribben spent with us in what was an outstanding kick-off to our new program year. We would also like to thank our **Corporate Sponsor, Kearney & Company,** and **Ms. TaQuisha Cherry**, Partner at Kearney & Company, for her introductory remarks!

A big THANK YOU to the Northern Virginia Chapter for co-sponsoring this event with us!





TaQuisha Cherry

The Washington Connection



NEW Benefits to our DC Chapter Members!

A DC Chapter member-only portal has been established on the AGA Washington DC Chapter website where you can find archived copies of luncheon speaker presentations from this program year-to-date. *Please note that CPE will only be provided for attendees of the live event; members who watch the downloaded recording will not receive CPE at this time.*

To access past recordings of our luncheon speaker presentations, please visit our chapter website and select the menu section **"Members Luncheon Videos"** or visit this direct link at:

https://www.agacgfm.org/Chapters/Washington-DC-Chapter/ Sign-in.aspx?RET=/Chapters/Washington-DC-Chapter/Members

Please Note: Login and password are the same as your access to the AGA National website.

Special Events

AGA members enjoyed a beautiful day out at the Fort Belvoir Golf Club on September 15, 2021. The annual golf tournament was sponsored in coordination with our friends at the Washington Chapter of the **American Society of Military Comptrollers (ASMC)**. Attendees played a round of golf followed by lunch at the clubhouse.



On September 14, 2021 the **AGA DC and Northern Virginia Chapters** hosted a successful Kick-off Dinner event. Approximately 60 members attended dinner at Clyde's Gallery Place in Washington DC to kick-off the new program year. Al Pavot and Justin Lang represented the DC and Northern Virginia chapters, respectively, and made prepared remarks at the conclusion of the evening's cocktail hour. Afterwards, the attendees enjoyed dinner and the opportunity to see old friends, and make some new ones.



Our **Member Networking Events Committee** organized an outing at Nationals Park on August 14, 2021. Participants also enjoyed fireworks after the game. Our attendees included interns from the local *Citylight* church whose community service volunteer activities include food deliveries to the local community.



AGA DC held our annual Chapter committees **Planning Meeting** on the afternoon of July 31, 2021 at the Wildfire restaurant in McLean Virginia. It was the first time that many of us had been able to meet in person and there was ample time for introductions and conversation. Paul Lionikis thanked our many volunteers for their efforts during his tenure as President. Incoming chapter President AI Pavot described the incremental approach the Chapter was taking with respect to in-person events and also thanked the volunteers in attendance. We had 32 attendees at the luncheon and it was an enjoyable kick-off to the new year.



The AGA DC Chapter Sponsorship Committee hosted a **Sponsorship Recruitment Happy Hour** on July 29th at the chic/Instagram worthy DC venue called Urban Roast. Private companies were invited to attend and learn more about each sponsorship level and any new/adjusted available benefits. Interested in becoming a DC Chapter sponsor? Contact Paul Marshall at agadc1950@gmail.com.









CGFM Committee Updates CGFM "TOGO" Promotion - Take one, Get one!

Are you in the process of becoming a CGFM or considering it?? This is an offer for you! National AGA is offering a "Take one, Get one!" promotion! If you take an exam between now and November 30, 2021 you can request a voucher code for your next exam!

You SAVE \$125!!!

Click the link below for additional details.

CGFM FALL 2021 TOGO Promotion

Here's how it works:

- Take one of your CGFM examinations between September 1 and November 30, 2021.
- Request a voucher code for your next CGFM examination by emailing agacgfm@agacgfm.org as soon as you take your exam, and no later than December 6, 2021.
- 3. Receive one voucher code via email.
- 4. Schedule and take your next CGFM exam using the voucher code as payment by **February 28, 2022.**



NEW CGFMs

Congratulations to the following members obtained their CGFM June through July 2021!

Christian C. Obikwelu, CGFM Wendy A Morris, CGFM, CPA, PMP Craig Maxwell, CGFM Leslie F. Phillips, CGFM Samantha J Gordon, CGFM You should be very proud of your accomplishment!

Have questions? Check out our CGFM chapter web-page at this link.

Alternatively contact Shawn Syed at agadc1950@gmail.com.

Training & Conferences

AGA Sponsored Training & Events

Special Event

When: 10/21/21 — 11:30am-1pm, EDT (In-Person, Diamond Sponsors-Only Event); The Hamilton, Washington, DC:

"VIP event with Jay Hoffman CFO, USPTO" - Special Event for AGA DC Chapter Corporate Sponsors.

DC Chapter members are provided FREE training opportunities throughout the year — thank you, Sponsors!

These training sessions or product demos are informational only. **CPE will not be provided.**

*Virtual Training (please note):

Advanced registration is necessary to gain a personal log in. You will receive one email with instructions to finalize your registration, and a second email from customercare@gotowebinar.com with access links prior to the scheduled date.

For questions regarding Sponsor Training and Events, please contact Paul Marshall at agadc1950@gmail.com.

** SAVE THE DATE**





AGA DC Audio Training Schedule

The AGA DC Chapter will host the following AGA National audio training sessions throughout the 2020-2021 program year.

Cost:

There is no charge for AGA members in good standing for these events and attendees will earn two (2) CPE credit hours.

When:

10/06/21 — Internal Control/Improper Payments

11/3/21 - Ethics

12/15/21 – Performance Management

01/12/22 — Uniform Guidance

02/02/22 - GASB Update

03/02/22 — Improper Payments

03/23/22 - Cybersecurity/ERM

04/06/22 - Ethics

04/20/22 - CARES Act

05/11/22 — Fraud/Data Analytics

06/08/22 - Leadership

For more information on this audio conference and the full schedule of AGA National's audio conferences please visit the AGA National website at: AGA DC Webinars

** SAVE THE DATE **

Member Spotlight -

Denise Wu, CGFM, CPA

Founding Partner, Horizon Professional Business Solutions (HPBS), LLC

AGA-DC: Can you tell us about your role as the Partner of HPBS and your current projects?

Denise: As a founding partner of HPBS, I work on every aspect of running an auditing and advisory firm. This includes planning, executing and monitoring business strategies, leading business development efforts, administering staff and engagement projects as well as managing and responding to various government and business compliance requirements. We're currently subcontracted to several projects that involve auditing, fiscal review, and other consulting projects that help move the needle in fiscal accountability and performance measurement for Federal programs. In addition, we're super excited to work with our IT partners in developing innovative solutions utilizing robotic process automation (RPA), artificial intelligence (AI), and natural language processing (NLP) with underlying microservices architecture (MSA). In short, this latest in IT technology instantly analyzes data points across the organization for better business risk understanding, risk management, and responsive decision making. We are passionate about helping government operations become more productive, efficient, and effective. I've discussed and included an example of our work in the summer 2020 AGA Journal article "Reinventing Grants Management." [Editor's note: AGA members can login to view the article.]

AGA-DC: Some time ago you were on a **TV program** with our AGA's CEO, Ann Ebberts, to discuss how Federal agencies can successfully deploy enterprise risk management strategies. Based on your experience, what're the most important best practices you've recommended to your clients?

Denise: There is no one size fits all approach to enterprise risk management (ERM). ERM primarily focuses on major risks the agency faces. Tone at the top is critical to ensure that information/warning signs regarding agency risks throughout the



organizational hierarchy and across business lines are promptly shared, critically analyzed and investigated, and reported to the agency decision makers. The Chief Risk Officer (CRO) should work closely with the agency's risk management committee, usually composed of the chief financial officer (CFO), chief information officer (CIO), chief acquisition officer (CAO), human resource officer (HRO), and general counsel and program directors. These individuals collectively advise the agency leadership on how to best address emerging risks and allocate limited resources to address agency top priorities.

Warning signs indicating major risks at the agency or broader environment/industry level should not be ignored. They can jeopardize agency reputation and create an unwanted crisis down the road. In our fast-moving climate today, we advise that it is critical to have a disciplined and agile ERM structure that can quickly harness and analyze key data points to anticipate major risks and overcome erroneous decision-making before a debilitating major event.

AGA-DC: What started the idea to establish your own practice to continue providing advisory and assurance services to Federal agencies? How did the transition go from working for a national firm to having your own practice?

Denise: I have always loved the work I do for Federal agencies. I left my former firm for personal family

Member Spotlight Cont'd.

reasons, when my sister was seriously ill, and I made the decision to step away to take care of her. I was sought shortly thereafter, to serve in an executive consulting capacity with other firms needing my expertise. A mentor suggested that I start my own company. I was fortunate to have a former colleague, with whom I worked closely, join me. We share a similar work ethic, passion for client service, and quality delivery in our products. We support each other in our work, and this resonates throughout our company culture.

We focus on training our people, driving close client and staff engagements, building a resilient and trustworthy culture, and standing behind the work we deliver to our clients. When serving as a principal at a national firm, I was intimately involved in all aspects of the Federal government practice. Prior to that, I worked in areas that included assurance and tax compliance for small businesses, nonprofits, and state/local governments with another national CPA firm. With the accumulation of these experiences, it is not a major stretch to running our current company. It's also a lot of fun!

AGA-DC: Leaders are often being asked "what keeps you awake at night?" However, I'm sure any positivity we can hear and learn is certainly welcome these days. With that, what keeps you motivated each day?

Denise: I'm motivated to do good for the world, to be productive, and generate a positive attitude and results for those around me. I have recently experienced great family loss which reinforced the notion that I should never take those around me for granted. I cherish and appreciate family and friends who supported me through those difficult times. I'm inspired by the can-do attitude of our team members andam always thrilled to be a part of Federal agencies' missions and their impact on people's everyday lives. I feel privileged to be able to contribute to this greater good. I am grateful for many of our business partners who have been kind and supportive of our endeavors.

AGA-DC: Thank you for your time and insights, Denise!

The contents of this interview had been condensed and edited for length and clarity.

Denise Wu, CGFM, CPA

Founding Partner, Horizon Professional Business Solutions (HPBS), LLC

Education: Bachelor of Business Administration in Accounting, Ohio State University

Hometown: Darnestown, MD

Fun Fact: I am an advanced yoga practitioner and used to dance ballet and modern dance; I love to travel, hike, bike, rollerblade, read English literature, and am a certified scuba diver; I enjoy arts and cultural events that help expand my perception of the world.

Professional Experience:

- Over 25 years of auditing and consulting experience for public sector clients with operating resources ranging from \$100 million to over \$180 billion. Specialties include auditing and financial advisory services in government, healthcare, transportation, research and development, grants management, internal control design and implementation, program performance and compliance, business process improvement, and financial reporting.
- Previously spent more than 20 years at CliftonLarsonAllen (CLA), most recently served as Principal-in-Charge of the Federal Government Services. Denise served as the advisory and assurance principal/partner for the firm's largest accounts and was responsible for managing and growing the firm's Federal government services.
- Performed audits and prepared tax returns for privately owned companies and nonprofit organizations at Urbach, Khan, & Werlin PC.
- Decades of experience serving on the boards of several nonprofit organizations.

AGA History:

- Vice Chair, Performance Management Committee (2014–2017)
- Regional Vice President, Former Mid-Atlantic Region
 (2011–2012)
- Co-Chair, National Leadership Conference/TrainingTechnical Committee (2011)
- Past speaker and moderator at numerous PDTs and NLTs; served on technical committees on various national training events (2010 – 2017 & 2020)
- Past President, Montgomery/Prince George's County Chapter (2007-08)
- Published numerous thought leadership articles for national and chapter publications
- DC Chapter member since 2002

Member Spotlight -

Lori Gilbin, MPA

Chief Risk Officer, Millennium Challenge Corporation (MCC)

AGA-DC: It's been more than 5 years since the Office of Management and Budget (OMB) revised the Circular A-123 that requires Federal agencies to implement the Enterprise Risk Management (ERM) program. How are the agencies doing so far in terms of ERM program implementation? Have we finally gotten out of the "check the box" compliance mentality?

Lori: I think most agencies have made great strides in setting up ERM programs with repeatable processes for risk capture. I've heard from both small and large agencies that they have dedicated points of contact who are responsible for ERM and most have engaged in at least one risk capture. That said, I'm not sure we're maximizing or optimizing ERM to drive decision making. Agencies are still attempting to establish repeatable risk mitigation processes and tie risk mitigation to risk tolerance and appetite. I often hear that Chief Risk Officers (CROs) or management officials designated to oversee ERM are still struggling to "get a seat at the table" and present risk information in meaningful ways to senior leaders on critical topics. I also hear that, while there is often someone in charge of ERM, most ERM programs are still fighting for baseline resources which makes it even more difficult to optimize all that ERM can do for Federal agencies. If we're going to fully pull ERM out from a "check the box activity," we need to ensure programs are resourced to both perform implementation activities and data analytics and give ERM a voice at the highest level of decision making.

AGA-DC: In the context of ERM, what are the lessons learned from assessing risks and impacts resulting from the pandemic? How do you expect the unexpected?

Lori: I think many of us learned that risk events like the pandemic come at you fast and furious and evolve daily. The way one normally captures, analyses and monitors risk may not work in an ever changing situation like a pandemic. Many CROs



had to improvise and evolve with the challenge. I think many of us not only had to think differently about how the government should operate, we also had to adapt to changes in leadership. The two administrations that have governed the Executive Branch during the pandemic took very different approaches to handling pandemic related risks. ERM had to evolve and adapt to leadership styles while also serving as a "risk compass" in a very turbulent storm of decision making - risk based or otherwise. During all of this, CROs and risk professionals had to manage and encourage tough conversations when some leadership teams were reluctant to discuss risk. I don't think we can ever expect the unexpected, but we can certainly become more agile and direct when having difficult discussions with our senior leaders.

AGA-DC: As a working mom, what advice would you like to share with other working moms and their supervisors?

Lori: This is an EXCELLENT question and I am so grateful to be asked it! I'm a mother of two middle schoolers and it has always been a challenge to manage the two full time jobs that parents face when dealing with careers and kids. The best advice I can provide any parent is to find a mentor or support group of peers (either in your office or within your industry) who understand what you are going through. Build a trusting environment with these folks so that you can share your challenges and receive tips, tricks and feedback on how you



Member Spotlight Cont'd.

are handling it all. It's so easy to say "take time for yourself" and "don't judge yourself so harshly" but terribly difficult to actually put those words into action. I have work mentors, exercise mentors, coaches and I even have a very special "mom mentor" and I rely on them constantly. Whether it's a meet up, lunch break or a quick text, they all keep me grounded and sane. I also encourage all parents who are supervising staff with kids to serve as the example you wish you had. Some of us don't have bosses who recognize the challenges we face and give us the space to manage all of them – thankfully I do! If you don't and you are a supervisor, remember to lead in the way you think leadership should support anyone who is managing challenges at home and at work.

AGA-DC: Leaders are often being asked "what keeps you awake at night?" – especially you're being the CRO. However, I'm sure any positivity we can hear and learn is certainly welcome these days. With that, what keeps you motivated each day?

Lori: What keeps me motivated each day is knowing that I have the power to make a difference, however small it may be, in the operations of an agency or just someone's day. I had a boss who once said that it was our job to "catch someone doing something good" each day and I try to do that. Whether it's sending a note of thanks to someone or calling out an achievement in a public forum, it's our job to share good news just like it's many of our jobs to raise the red or yellow flags of concern. As risk professionals it's also important to ensure our work is making things run better and if we can do that by just eliminating a redundant step in a process, then we should make that difference as well.

AGA-DC: Thank you for your time and insights, Lori!

The contents of this interview had been condensed and edited for length and clarity.

Lori Giblin, MPA

Chief Risk Officer, Millennium Challenge Corporation (MCC)

Education: Master, Public Administration, Arizona State University

Bachelor of Arts, Political Science, Virginia Commonwealth University

Hometown: Silver Spring, MD

Fun Fact: My house has been used as a set multiple times for Discovery Channel's, ID Network "Nightmare Next Door."

Professional Experience:

- Over 26 years of Federal and state government experience in community development, internal controls assessment, enterprise risk management, and program operations. As the CRO at MCC, Lori oversees the implementation and maturation of the agency's ERM program and OMB Circular A-123 program, which include internal controls over reporting, improper payments, purchase card risk review, IT security assessment.
- Previously served as the Chief for Risk Management and Internal Controls at the Office of Personnel Management (OPM), the first CRO at the Corporation for National and Community Service (now known as AmeriCorps), the Managing Director at the US Overseas Private Investment Corporation, and various program management and leadership positions at the Department of Housing and Urban Development, the General Services Administration, and the Department of the Treasury.
- Active in the Federal ERM Community of Practice to support the 2016 revision to OMB Circular A-123 and the ERM Playbook

AGA History:

- Past speaker at:
 - AGA's Breakfast Panel: "Ensuring Effective Quality Management of the A-123 Program"
 - AGA/AFERM Annual Summit: "ERM, What's Diversity Got to Do With It?"
 - DC Chapter member since 2014

Inside the Black Box

by Simcha Kuritzky, CGFM CPA

The Anticipation Workflow

Introduction

Anticipated amounts are generally not available for spending until realized, so Treasury has segregated them both among the budgetary resources and budgetary statuses. Until FY2022, there were loopholes in this budgeting sequence that Treasury has now closed with one new available and five new unavailable status accounts.

Accounts

The Governmentwide Treasury Account Symbol Adjusted Trial Balance System (GTAS) has always had a flag defining which U.S. Standard General Ledger (USSGL) accounts are for anticipations. For FY2022, there are 28 USSGL accounts with an Anticipated flag of Y. Of these, 5 are restricted to use by one agency, so I will only address the remaining 23. There are basically three types of anticipated USSGL accounts: resource, available status, and unavailable status. As a reminder, the budgetary accounts are a self-balancing subset of the USSGL where resources equal statuses. While a very few proprietary accounts are associated with anticipations (such as 297000 Liability for Capital Transfers), Treasury has not flagged any proprietary accounts as anticipated.

Resource Accounts

Fifteen of the USSGL accounts represent budgetary resources. Normally the establishing USSGL transaction code (TC) debits the budgetary



resource account and credits one of the available status accounts (described in the next section). The first five in this list, numbers 403400 through 405000, are (or, for 403400 and 404400, can) be used to anticipate reductions (also known as contra-resources), and so they are credited and the status accounts are debited. Also, the transfer accounts 416000, 418000, and 418300 are used for both transfers in and out, so the agency transferring funds out would credit them and debit the status accounts. TC A138 hasn't yet been updated to use the anticipated unapportioned status account; it should use the same credit account as TC A140.

Number	Name	Establish TC
403400	Anticipated Adjustments to Contract Authority	A178
404400	Anticipated Reductions to Borrowing Authority	A164
404700	Anticipated Transfers to the General Fund of the U.S. Government - Current-Year Authority	A142, A143
404800	Anticipated Transfers to the General Fund of the U.S. Government - Prior-Year Balances	A142, A143

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Number	Name	Establish TC
405000	Anticipated Reductions to Appropriations by Offsetting Collections or Receipts	A213
406000	Anticipated Collections From Non-Federal Sources	A140
407000	Anticipated Collections From Federal Sources	A140
412000	Anticipated Indefinite Appropriations	A102
416000	Anticipated Transfers - Current-Year Authority	A468, A470
416500	Allocations of Authority - Anticipated from Invested Balances	A402
418000	Anticipated Transfers - Prior-Year Balances	A468, A470
418300	Anticipated Balance Transfers - Unobligated Balances - Legislative Change of Purpose	A468, A470
421000	Anticipated Reimbursements	A702
421500	Anticipated Expenditure Transfers from Trust Funds	A114
431000	Anticipated Recoveries of Prior-Year Obligations	A138, A140

Available Status Accounts

There are three USSGL status accounts for available anticipated funding: unapportioned, apportioned, and exempt from apportionment, which mirror the four status accounts for available realized funding. These allow anticipations to be recorded as self-balancing entries, as required per Treasury's Tie Point 14. Up to this year, there was a loophole in the logic. When anticipated authority was originally established, it could post 445000 Unapportioned - Unexpired Authority or 462000 Unobligated Funds Exempt from Apportionment, both of which are not anticipated accounts. This would cause a tie-point exception until TC A118 the apportionment to 459000 or TC A119 the reclassification to 469000 was recorded. Now the USSGL Board has added 449000 for unapportioned anticipations, which also has its own line 2404 on the SF-133 Report on Budget Execution and Budgetary Resources, and replaced 462000 with 469000 on the establishment transactions. However, TC A119 is still listed as a valid transaction, and it should be removed since it is now superfluous.

Number	Name	Realized Account
449000	Anticipated Resources - Unapportioned Authority	445000
459000	Apportionments - Anticipated Resources - Programs Subject to Apportionment	451000 and 461000
469000	Anticipated Resources - Programs Exempt from Apportionment	462000

Unavailable Status Accounts

Five new USSGL Accounts hold unavailable anticipated funding. These use all six digits (none end in 00). With all of the new USSGL accounts for temporary and permanent reductions in authority, the USSGL Board decided to create specific accounts for the anticipated authority, supporting the logic of Tie Point 14. In all transactions listed here, the offsets are available status accounts.

Number	Name	тс
439502	Authority Unavailable for Obligation Pursuant to Public Law - Temporary - Anticipated Current-Year Authority	A121
439503	Authority Unavailable for Obligation Pursuant to Public Law - Temporary - Anticipated Prior-Year Authority	D625
439702	Appropriations (special or trust) Temporarily Precluded from Obligation - Anticipated Current-Year Authority	A150

Realization

Number	Name	тс
439703	Appropriations Temporarily Precluded from Obligation - Anticipated Prior-Year Authority	A149
439801	Offsetting Collections (Anticipated) Temporarily Precluded from Obligation	A117

Most anticipated authority accounts' lives end

requires that both the resource and the status

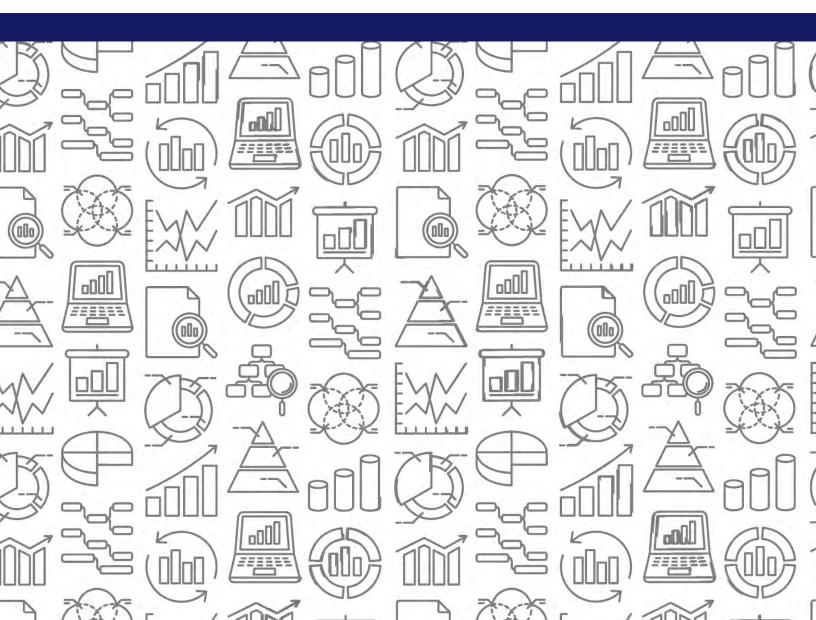
accounts' balances be moved from an anticipated to a realized account. There are many entries that

when the amounts are realized. Tie Point 14

show the move for the resource account, such as C109 which could move the balance of 406000 Anticipated Collections from Non-Federal Sources to 426100 Actual Collections of Business-Type Fees. There are only two transactions that move the status account balances: TC A122 for funds subject to apportionment and, TC A123 for those not subject to apportionment.

Conclusion

With these new USSGL accounts and revised transaction definitions, Treasury has created a self-balancing subset of the trial balance devoted exclusively to anticipated funding. This should provide better assurance that anticipated funds are not used until they are realized.



Thought Leadership:

Visualizing the Impact of Government Accountability

By: Paul Marshall, Vice President, The MIL Corporation (MIL)

They say seeing is believing, a picture is worth a thousand words, show me don't tell me...they are all right! Many of us in the accountability community love a good spreadsheet and can number-crunch all day long, but there's really nothing that can tell you a story faster and more succinctly than a picture. Dashboards are nothing new, Federal organizations have been using products like Tableau, PowerBI, Qlik and many others to create dashboards and visualizations for years. The technology is out there, it's more user friendly than ever and it's flexible – you can display visualizations via the applications themselves on websites, SharePoint pages or mobile apps.

So the question is - how can agencies use all this available financial and program data to illustrate the impact on customers and citizens? Let's take a look at some impactful visualizations below.

Creating Impactful Visualizations

Several Federal agencies have published outstanding visualizations for the public on their websites. These visualizations clearly tie the dollars that are appropriated, budgeted and spent to the mission outcomes and goals. For example, the US Agency for International Development (USAID) has multiple websites utilizing visualizations to allow users to drill down into how their funds support projects worldwide. The Foreign Aid Explorer (FAE), which is also available as a link (explorerdev.usaid.gov) in the Agency Financial Report (AFR), provides multidimensional pictures of U.S. foreign assistance through a highly interactive website. Interactive maps and graphics display the historical details of U.S. foreign assistance from 1946 to the present.



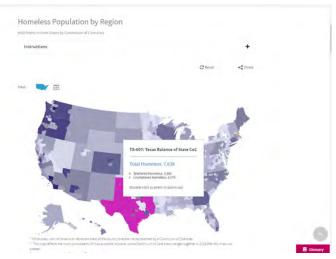
1. USAID Foreign Aid Explorer – exploredev.usaid.gov

USAID's Dollars to Results visualizes USAID foreign-assistance spending and results in many of the countries where USAID works.

VIEW RESULTS BY	SELECT COUNTRY TO VIEW TOTAL FISCAL YEAR SPENDING			FISCAL YEAR		
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Sector						
WHY OUR WORK MATTE	RS		in the		SPENDING BY SECTOR	
Worldwide		19	94 (A	6	Emergency Response	55.26
On behalf of the American people, we promote and demonstrate			- Goldening	HIVAUS	54.38	
democratic values abroad, and advance a free, peaceful, and prosperous world. In support of América's foreign policy, the U.S.			1.1		Covernment and Chril Society	53.16
	ional Development leads the U.S.	e 0.5.	P 3	1000	Operating Expenses	52.35
Government's inter	national development and disaster				Rate Health	51.45
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	ingthen democratic governance, and he n humanitarian crises and progress beys		7		Antoning	Shifter
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m	154 1751	28	0	< 1%	Energy	\$377m
Countri	ies in which USAID	Sectors USAID works in	0	of the Federal Budget	General Environmental Protection	5300m
	Invests				2	-

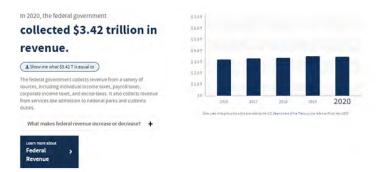
2. USAID Story Telling Hub – stories.usaid.gov

A third incredible website is the Treasury's Data Lab, where publicly available financial and program data is analyzed and visualized to tell a story and show how multiple agencies and Federal programs make an impact.



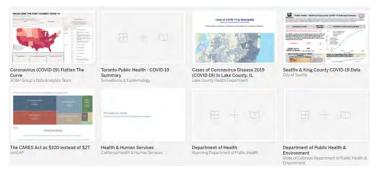
3. Treasury USAspending Data Lab - datalab.usaspending.gov

Another great example is Treasury's America's Finance Guide. This site clearly shows the multiple sources of Federal revenue, how funds are spent, the deficit and the debt.



4. Treasury USAspending Data Lab datalab.usaspending.gov/americas-finance-guide/

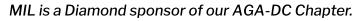
And let's not forget State and local government! Check out this small sample of dashboards addressing how COVID-19 funds have been spent.



5. Treasury USAspending Data Lab datalab.usaspending.gov/americas-finance-guide/

I See What's Out There, Now What Can I Do?

You may have noticed that this article is short on words, but long on pictures. That's the point! Your agency has terabytes of financial, budgetary, performance and mission data that you can mine to create data visualization - not just for the public, but also for robust internal use to implement stronger continuous monitoring, tighter internal controls and visibility into operational efficiency. The tools to create visualization are probably already available to you. Check out your software center or IT help desk. Work with your management to pilot a visualization or two, see what it can do. You'll be surprised how guickly you can identify outliers and anomalies in your data for you to investigate - or find an appealing graphic to display the breadth, depth and impact of your agency's spending on public programs. And finally, creating data visualizations can be fun! It's exciting to free your data from that spreadsheet and see it on a map or other graphic - allowing your data to tell a story and letting others drill down into it and explore!



Thought Leadership:

2 Approaches to Reducing Burden and Driving Efficiencies Within Agency Grants Management

By: Sherlonda Goode-Jones, Partner and Public Sector Financial Services Leader; Crystal Wolf, Director, Financial Services; and Vasanth Ganesan, Managing Consultant, Financial Services, Guidehouse

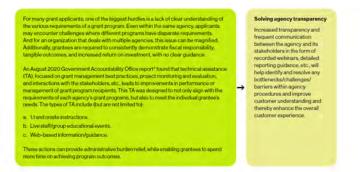
Compounded by the COVID-19 pandemic, the US government spent nearly \$971 billion in grants outlays in FY 2020 (up from \$764 billion in FY 2019) in order to provide public services and stimulate the economy¹. The US government obligations for FY 2021 have already reached \$1.27 trillion as of August 2021². With the increased emphasis on enhanced transparency and effective fiscal stewardship over the past few years, significant focus on grants management has been achieved via regulatory updates, new laws, and other grants management modernization efforts.

As a result, resources committed to grant programs are required to manage increased administrative tasks, in addition to meeting the grant mission. Per the 2020 Annual Grants Management Survey conducted by the National Grants Management Association³ respondents indicated that nearly 30% of their time was spent in monitoring financial administrative requirements, while only 6% of their time was spent evaluating overall grant program outcomes and impact. Additionally, in a January 2020 Government Business Council report, nearly 33% of respondents indicated that lack of skilled personnel, followed by 26% citing outdated technology, as the biggest challenges impeding their organization's ability to successfully administer grants. These survey results continue to highlight key areas where both grantors and



grantees can benefit from additional oversight and mitigation actions. We would like to draw attention to two potential solutions that may help an organization mitigate some of the above identified issues:

1. Organizational transparency and more specific guidance can reduce administrative burden ⁴



2. Data standardization and technology improvements can drive grants management efficiency ⁵



¹Grants.gov, "Grants 101," https://www.grants.gov/web/grants/learn-grants/grants-101.html.

² USASpending.gov, "The federal government has spent \$3.18 trillion in response to COVID-19," https://www.usaspending.gov/.

³ Government Business Council, "Improving Grants Management for Government," January 2020, https://assets.ey.com/content/dam/ey-sites/ey-com/en_us/topics/governmentand-public-sector/ey-grants-survey.pdf.

4 GAO@100, "GAO-20-580): Agencies Provided Many Types Assistance and Applied Recipients' Feedback," August 11, 2020, https://www.gao.gov/products/gao-20-580.

⁵ CFO.gov, "Managing for Results: The Performance Management Playbook for Federal Awarding Agencies," April 2020, https://www.cfo.gov/wp-content/uploads/2021/Managing-for-Results-Performance-Management-Playbook-for-Federal-Awarding-Agencies.pdf.

The Washington Connection

September - October 2021



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management support to the Grants Management Quality Service Management Office within HHS, establishing a government-wide marketplace of modern, high-quality, shared solutions that align to mission and business needs, streamline the Coronavirus Relief funding by establishing a technology-enabled grants platform and accompanying processes, procedures, and policies for effective funds disbursements to state grants recipients.

 Guidehouse supports the US Department of Justice's Office on Violence against Women to track open Office of the Inspector General (OIG) audits of Grant Close-outs and Department Sponsored Conferences.
 Guidehouse serves in the role of addressing concerns brought about from the OIG audit.
 Guidehouse collaborates with the grantees, technical assistance providers, and the auditor agencies to resolve the audit findings.

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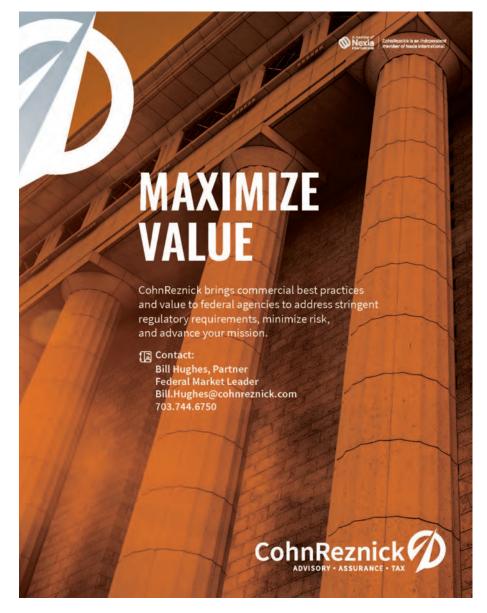
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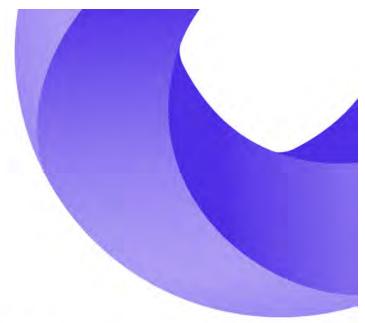
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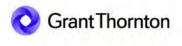
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AGA DC Chapter Committees



ACE Reporting

Manages our compliance with AGA National's Achievements in Chapter Excellence Awards program reporting requirements.

Annual Gala

Organizes our annual awards gala in the spring.

Annual Training Program

Recruits speakers and develops the program for our annual training.

Annual Training On-Site Logistics

Manages in-person registrations and coordinates logistical issues with the venue for our annual training.

Annual Training Virtual

Manages registrations for virtual attendees and runs the virtual software program for our annual training.

Awards

Assists members in applying for AGA National awards and manages the Chapter awards program.

Bylaws

Monitors compliance with our bylaws and processes any amendments thereto.

CGFM

Promotes the Certified Government Financial Manager program and processes member subsidies for exams and study materials.

Citizen Centric Reporting

Creates our annual Citizen Centric Report.

Community Service

Implements strategies to provide financial and volunteer support for local community service organizations.

Corporate Sponsors

Recruits sponsors to support our operations and manages corresponding activities to achieve common goals and objectives.

Historian

Maintains and updates the historical record of Chapter operations.

Internal Audit

Conducts an independent analysis of our financial statements and accounting procedures.

Membership

Implements strategies to support membership recruitment and retention.

Member Networking Events

Organize social activities to facilitate networking and collaboration.

Monthly Luncheon Program

Recruit speakers and develop the programs for our 8 monthly training luncheons.

Monthly Luncheon On-Site Logistics

Manages in-person registrations and coordinates logistical issues with the venue for our monthly luncheon training programs.

Monthly Luncheon Virtual

Manages registrations for virtual attendees and runs the virtual software program for our monthly training luncheons.

NCC Representative

Advocates for the Chapter in the quarterly meetings of the National Council of Chapters.

Newsletter

Compiles and publishes our quarterly newsletter.

Publication Columnist

Creates articles about matters of interest to the government financial management community.

Social Media

Advances the communication of Chapter news and events through our website, email, and social media.

Survey Design & Analysis

Design and process surveys to generate feedback on our programs.

Webinars

Operates the program through which members can earn CPE by participating in training webinars at a subsidized cost.

Webmaster

Manages our website and prepares and distributes announcements about Chapter events.

Young Professionals/Mentoring

Promotes AGA National's Mentoring and Young Professional programs and applies the corresponding guidance and direction that they provide.

Interested in volunteering?

Email us at agadc1950@gmail.com today!

AGA DC Chapter Officers



Al Pavot President



Gary Wong Treasurer



Caitlin McGurn President-Elect



Chidilim Okonkwo Treasurer-Elect



Paul Lionikis Immediate Past President



Lal Harter Secretary

See a complete list of Chapter leadership at: AGA DC Chapter Leadership.

To contact any of the AGA DC Chapter Officers please send an email to: agadc1950@gmail.com

AGA DC Chapter Directors & Co-Directors

Paterne Koukpesso ACE Reporting

Heather Moreland Annual Gala

Diane Rudnick Annual Gala

Brittany Hopwood Annual Training Program

Tonya Baker Annual Training Program

John Hooley Annual Training Site Logistics

Orinda Basha Annual Training Site Logistics

VACANT Annual Training Virtual

Julia Duquette Awards

Catherine Gao Awards

Richard Webster Awards

Jing Williams Awards

Christy Beck Bylaws/CPE Coordinator **Shawn Syed** CGFM

Sara Specht CGFM

Robert Garcia Citizen Centric Reporting

Maurice Preston Community Service

Myriam Galvan-Zambrana Community Service

Paul Marshall Corporate Sponsors

Ryan Crowther Corporate Sponsors

Sonya Holland Corporate Sponsors

Evan Mount Corporate Sponsors

Cherry Ung Corporate Sponsors

Eileen Parlow Historian

Joseph Peter Historian

Becky Shoustal Internal Audit

John Amin Membership **Beverly O´Neill** Membership

Crystal Wolf Member Networking Events

David Baskin Member Networking Events

Anthony Richards Member Networking Events

Manoj Mirchandani Member Networking Events

Daniel Lange Monthly Luncheon Site Logistics

Alexis Alfaro-Trejo Monthly Luncheon Virtual

Matthew Gorman Monthly Luncheon Virtual

Amanda Chait Monthly Luncheon Virtual

Leslie Phillips Monthly Luncheon Virtual

Areeba Rizvi Monthly Luncheon Virtual

Wendy Schiffman Monthly Luncheon Virtual

Malena Brookshire NCC Representative

AGA DC Chapter Directors & Co-Directors

Ashley Sims-Martin Newsletter

Thomas Chin Newsletter

Erin Cooper Newsletter

Monique Llanos Newsletter

Simcha Kuritzky Publication Columnist

Heidi Williams Social Media

Tharana Karzai Social Media **Kevin Katindig** Social Media

Matthew Marsh Social Media

Brady Johnson Student Accounting Intern

Sawyer Stockard Student Technology Intern

Wendy Allen Survey Design & Analysis

Mona Amatie Webinars

Leigha Kiger Webmaster **Alexander Yow** Webmaster

E. Marie Butler Webmaster

Sharnell Montgomery Young Professionals/Mentoring

Karl Boetcher Senior Advisor

John Lynskey Senior Advisor

See a complete list of Chapter leadership at: AGA DC Chapter Leadership.

To contact any of the AGA DC Chapter Officers please send an email to: agadc1950@gmail.com



Contact Us

Whether you're looking for more information, or you'd like to give us your suggestions or comments, you'll find easy ways to contact us right here.

The most direct way to get your question answered is to send an email to: **agadc1950@gmail.com**. See a complete list of Chapter leadership at: **AGA DC Chapter Leadership**.

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