

THE WASHINGTON CONNECTION



Washington DC Chapter • P.O. Box 423 • Washington, D.C. 20044-0423 • (703) 758-4080 • September 1999

Inside:

Page 2: President's Message

Page 3: Executive Committee Minutes

Page 4: Luncheon Speaker's Complete Biography

Page 6: 50th Anniversary Corner

Page 8: Inside the Black Box

Page 9: 1999/2000 Speakers List

Upcoming Events:

October 6, 1999: JFMIP Open House at the General Accounting Office

October 14, 1999: Monthly Luncheon Meeting featuring Karen Alderman of JFMIP, at the **Grand Hyatt**

October 25-27, 1999: AGA's Eight Annual State and Local Government Leadership Conference, Albany, NY

January 27-28, 2000: AGA's Eleventh Annual Federal Leadership Conference, Washington, DC



The Honorable David M. Walker, Comptroller General of the United States

Luncheon Speaker

The Honorable David M. Walker became the seventh Comptroller General of the United States when he took the oath of office on November 9, 1998. He was nominated for the post by President Clinton on October 5, 1998, and was confirmed by the Senate on October 21, 1998.

As Comptroller General, Mr. Walker is the nation's top auditor and the head of the 77-year-old General Accounting Office (GAO), a legislative branch agency charged with "following the federal dollar" and assessing federal programs throughout the world. GAO conducts financial audits; assists Congress with public policy analysis; evaluates the effectiveness of federal programs; issues legal

opinions and decisions; adjudicates bid protests filed by private companies concerning the award of federal contracts; and investigates waste, fraud, abuse, and mismanagement in government. Among his many other responsibilities as Comptroller General, Mr. Walker chairs the Intergovernmental Audit Forum, serves as a member of the governing board of the International Organization of Supreme Audit Institutions (INTOSAI), and co-chairs the Financial Accounting Standards Advisory Council (FASAC). Read more about Mr. Walker on page 4 of this newsletter.

1999/2000 AGA Washington DC Chapter Monthly Luncheon and CPE Session

Thursday, September 16 Grand Hyatt Hotel 1000 H Street, NW (At Metro Center - 11th Street Exit)

11:30 to 12:00 12:00 to 1:10 pm Announcements Luncheon Speaker

1:15 to 4:00 pm

1:15 to 2:30 pm 2:30 to 2:45 pm 2:45 to 4:00 pm

Social Luncheon Meeting (1 CPE):

Afternoon Session (3 CPEs): CPE Session Break CPE Session

Costs

Luncheon:	Members	\$19.00
	Non-members	\$30.00
Luncheon & Afternoon CPE S	ession: Members	\$40.00
	Non-members	\$50.00
Afternoon CPE Session Only:	Members	\$30.00
	Non-members	\$40.00

For reservations, please call the AGA Washington Chapter voice mail line at (703) 758-4080 and select option 1. If you prefer, you can register by email to jdonlon@gt.com. Please forward your name, agency/company, and telephone number.

President's Message

AGA Washington, DC Chapter Representatives

President
Vincette L. Goerl

President-Elect Zack E. Gaddy

Immediate Past President Eva J. Williams

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Cameron M. Weber

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Jolene Romanyshyn
Warren J. Cottingham
Margaret L. Lomax
Kathryn Healy
Eleanor Long
Miguel Castillo
Joseph Donlon
Simcha Kuritzky
Robert L. Buchanan
Michael D. Sciortino

Webmaster David A. Fitz

Section Representative Evelyn A. Brown

Capital Region Vice-President
Carol A. Christian

Regional Vice-President-Elect William J. Anderson



elcome to AGA and the Washington DC Chapter's 50th Anniversary year! It's my great honor to serve as your 1999/2000 President of this prestigious organization. Fifty years ago, members of this chapter took the initiative to form AGA to provide government financial professionals quality education and professional development and a forum to advance standards and research in government accountability. We have all benefited from their efforts and, at the close of the 20th Century, we have a great opportunity to build on that rich tradition and meet the financial management challenges presented to us in the new millennium.

Today, government program and financial managers at all levels are challenged to manage programs with limited funds, leverage the ever escalating technology advances, apply good business practices, and face larger projected workforce gaps in skills and experience.

I believe that AGA is positioned well to provide the forums and educational opportunities to address those issues and communicate new ideas and solutions to the government financial management community. Using the theme "Setting the Stage for Advancing Government Accountability in the 21st Century," the AGA Washington DC Chapter will direct our 1999/2000 programming, educational training, membership, awards, and community activities in recognition of our proud fifty-year history and with the focus on these relevant issues.

In this newsletter you will learn about planned programs for the next year that touch on the topics captured in our theme. In addition, we'll celebrate a piece of our great fifty-year heritage each month with at look back at people and events that have shaped our organization. Our first luncheon speaker of the new year will be GAO Comptroller General David Walker and what a wonderful way to kick off this series of programs. His focused interest and energy around government accountability together with his desire to invest in human capital will provide a provocative topic for us all to consider in our work of the future.

Also, look for news about our training program for the year where we'll continue our half-day training sessions after our luncheons and feature three training events around the relevant subjects of financial reporting, financial systems, and performance measures. Plan now for the two-day training program on 1999 Financial Reporting Update scheduled for November 1, 1999, at the JW Marriott Hotel on Pennsylvania Avenue.

We have an excellent team of dedicated Officers and Directors on our Executive Committee whose goal is to provide the programs, training, recognition, and community activities that will not only benefit you, our members, but the broader financial community here in the Washington, DC area.

I look forward to meeting and working with you over the next year as we "Set the Stage for Advancing Government Accountability in the 21st Century."

Vincette

Visit us on the web at:

www.agadc.org

Minutes of the August 19 Executive Committee Meeting.....

By Cameron M. Weber, Secretary

Call to Order and Proceedings

President Vincette Goerl called the meeting to order at 12:00 pm.

Programs

Joe Donlon distributed the updated monthly speaker list, with confirmed September (David Walker, GAO) and October (Karen Alderman, JFMIP) speakers, and CPE session and speaker topics. Joe stated that he would like to keep the CPE sessions useful for practitioners and that he will present an updated program year list for the September committee meeting. The newsletter will contain a schedule of speakers, Eleanor Long stated that the flyers will be ready soon for the September CPE session, and it was suggested that the Chapter use the Financenet listserve to promote its programs.

Membership

Miguel Castillo presented a "membership-drive" plan, starting with three-hundred "suspended" members and including use of mailing lists through the CFO's Council, JFMIP, and other professional organizations; marketing at Chapter programs; use of the Chapter webpage; working with the agency liaisons; and campus outreach.

Communications

Robert Buchanan and David Fitz presented a cost savings plan, adopted by committee, to reduce newsletter costs by \$15k, including advancing the publishing schedule one week and holding constant the number of pages and photos per issue. Bob will use the Chapter's written 40th anniversary history, received from Joe Donlon, for "celebrating the past" sections of the newsletter. Vincette stated that during the program year she would like to update the history through the 50th anniversary.

David Fitz proposed, and the Committee adopted, creating a listserve tied to the Chapter homepage (www.agadc.org), which would be used for publishing the newsletter on-line and for the announcement of chapter events. The cost of the listserve is \$5/month.

Budget and Finance

Lucy Lomax presented a proposed Chapter budget for the 1999/2000 program year, including budgeted and actual figures for the past two years, and asked for officers and directors to report on spending needs in addition to the budgetary amounts. The reduction in newsletter spending could amount to a savings of ten percent of budgetary expenditures.

Bob Biancucci presented the financial report: positive cash balances; financial management procedures are being written for the Chapter; the Chapter will be completing audits of the two past program years; and, the registration/payment process for events is being improved. Bob stated that accounts receivables are down because of Miguel's efforts.

Community Outreach

Katy Healy said that there would be one community service outreach activity every month during the program year, asked for suggestions for additional events, and will be presenting a schedule of community events at the September committee meeting.

The Chapter's event for AGA National Community Service Day (September 16, 1999) is to present career counseling services, including the benefits of AGA, to accounting students at the University of Maryland. It was suggested that community service flyers be distributed at the monthly luncheon program.

Executive Committee Meetings

The following are the upcoming dates for the next three Executive Committee meetings:

September 22 October 19 (November 4 back-up date) November 17 (December 4 back-up date).

Closing

The meeting was adjourned at 1:05 pm.

Officers Present	Directors Present		
Vincette Goerl	Eleanor Long		
Cameron Weber	Warren Cottingham		
Robert Biancucci	Robert Buchanan		
David Fitz	Kathryn Healy		
Zack Gaddy	Joe Donlon		
	Jolene Romanyshyn		
	Lucy Lomax		
	Miguel Castillo		
	Simcha Kuritzky		

September Luncheon Speaker: Comptroller General of the United States David M. Walker.....



The Honorable David M. Walker, Comptroller General of the United States

The Honorable David M. Walker became the seventh Comptroller General of the United States when he took the oath of office on November 9, 1998. He was nominated for the post by President Clinton on October 5, 1998, and was confirmed by the Senate on October 21, 1998.

As Comptroller General, Mr. Walker is the nation's top auditor and the head of the 77-year-old General Accounting Office (GAO), a legislative branch agency

charged with "following the federal dollar" and assessing federal programs throughout the world. GAO conducts financial audits; assists Congress with public policy analysis; evaluates the effectiveness of federal programs; issues legal opinions and decisions; adjudicates bid protests filed by private companies concerning the award of federal contracts; and investigates waste, fraud, abuse, and mismanagement in government. Among his many other responsibilities as Comptroller General, Mr. Walker chairs the Intergovernmental Audit Forum, serves as a member of the governing board of the International Organization of Supreme Audit Institutions (INTOSAI), and co-chairs the Financial Accounting Standards Advisory Council (FASAC).

Immediately prior to his appointment as Comptroller General, Mr. Walker was a partner and global managing director of Arthur Andersen LLP's human capital services practice and a member of the board of Arthur Andersen Financial Advisors, a registered investment advisor. His responsibilities spanned the audit, tax, legal, and consulting practices of the firm. They included strategic planning and leadership responsibilities related to the firm's human capital services practice and the em-

ployee benefit plan audit practice. Mr. Walker coordinated the firm's fiduciary risk management, Employee Retirement Income Security Act (ERISA) litigation support, and independent fiduciary services. He also served as an expert witness in appropriate compensation, employee benefits, fiduciary, and governance-related cases.

Before joining Arthur Andersen, LLP Mr. Walker held a variety of executive and policymaking positions in the federal government, including serving as head of two of the three U.S. government agencies that administer ERISA. He served as Assistant Secretary of Labor for Pension and Welfare Benefit Programs at the Department of Labor between 1987 and 1989, and as Acting Executive Director of the Pension Benefit Guaranty Corporation (PBGC). His most recent government position was serving as one of two public trustees for the U.S. Social Security and Medicare trust, funds from 1990 until 1995. Prior to his government service at the Labor Department and PBGC, his career included experience in the accounting/audit, human resource consulting, and practice management areas of Price Waterhouse, Coopers and Lybrand, and Source Services Corporation.

Mr. Walker has been involved in a number of professional, trade, and other organizations and has served as chairman of several industry and professional committees and task forces. He is a frequent speaker and congressional witness and is widely quoted in a number of publications on a variety of subjects. He is the author of *Retirement Security: Understanding and Planning Your Financial Future*, published in October 1996, and co-author *of Delivering on the Promise: How to Attract, Manage and Retain Human Capital*, published in October 1998.

Mr. Walker, 47, is a certified public accountant. He has a BS in accounting from Jacksonville University and a Senior Management in Government (SMG) Certificate in Public Policy from the John F. Kennedy School of Government at Harvard University. He is married to the former Mary Ethredge, and they have two adult children, a daughter, Carol, and a son Andy.

September CPE Session

GAO staff will discuss recent reports addressing key GPRA implementation challenges facing agencies, including integrating performance information with budgets, verifying and validating performance information, and measuring program results that are under limited federal control. Speakers will include:

- Michael J. Curro, Assistant Director, Budget Issues
- Laura E. Castro, Senior Evaluator, Budget Issues
- Stephanie L. Shipman, Assistant Director, Advanced Studies and Evaluation Methodology
- Stanley W. Divorski, Program Review Analyst, Advanced Studies and Evaluation Methodology

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50th Anniversary Corner

Ten years ago, Bob Pewanick, long-time active Washington, DC Chapter member, chaired a committee that wrote a 40-year history of our chapter. In celebration of the 50th anniversary year of AGA and the Washington, DC Chapter, in each issue of *The Washington Connection* this program year we will highlight passages from that report and other sources. Here was the Committee's view ten years ago:



Chapter 9 - Tomorrow's Directions

Focusing on the chapter's history would be incomplete without a snapshot of its future. With an impressive record of achievements during its first forty years, the Washington DC Chapter is now poised to face the many governmental financial management improvement and membership service challenges of the decades to follow.

What issues will confront governmental financial managers during the times ahead? They are formidable. Chief among them are:

- internal control and accounting systems to more effectively operate many of the government's programs and safeguard its assets, and
- overcoming budget practices which impede sound management of taxpayer dollars.

Through its active education, publications, and research programs, the chapter is ready to participate in facing these issues by providing opportunities for its member to remain up-to-date on developments affecting these areas, as well as to influence how the issues are handled. To complement the work of these programs, the chapter has established several special-purpose committees, including one dedicated to maintaining liaison with the various interagency groups that have been tasked with addressing today's financial management issues.

In addition to providing opportunities for a wider perspective on governmental financial management developments, what do the chapter's members want in the future? Service! Service! Its membership rightfully expects the chapter to continue to provide quality, timely, and professional programs, communications, and other services. The chapter's leadership is prepared to meet the commitment of serving chapter members' needs which has matured and become more sophisticated over the years.

Many of the chapter's activities to perpetuate this commitment, from its meetings to its newsletter, are highlighted in the foregoing chapters. Along with these endeavors, the chapter continues to strive to address a broad range of constituent needs through its Membership Services Committee.

Better governmental financial management; greater membership services—these are intertwined goals of the years both elapsed and yet to come. This legacy of our first members sustains as the Washington Chapter's hallmark for the future.

What progress do you believe government financial managers have made regarding the two issues cited? How has our chapter helped financial managers deal with these issues over this past decade? What new issues are facing us now and will be facing us in the next decade? The 40-Year Anniversary Committee was looking ahead to the tomorrows of the 1990's. There is a new tomorrow greeting us now, yet the goals in their ending paragraph are still in front of us. If you've got ideas or answers and want to be involved, please call or email any of the officers or directors listed in this newsletter.

Nominations Solicited for AGA Federal Leadership Awards

by Warren Cottingham, Awards Chairman

The Washington DC Chapter is requesting nominations for the AGA Federal Leadership Awards. AGA established these awards to recognize those individuals who have clearly distinguished themselves by providing outstanding leadership and service in the federal financial management community and the private-sector.

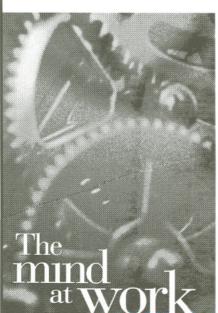
The AGA Federal Leadership Conference Awards are the Elmer Staats Award, the Andy Barr Award, and the Distinguished Federal Leadership Award. A description of each award and the nomination requirements may be seen on AGA's web page at www.agacgfm.org. On the web page, (1) click on the box labeled "GO!" in the center of the page (not on the down arrow to access "About AGA"). (2) The word "Awards" will appear on the left. Click on this. (3) On the right side, in the middle of the screen, three words will appear B "Awards/Awards Listing/Awards Calendar". Click on "Awards Listing" to see the three Federal Leadership Awards. (4) Click on these to see the criteria.

Although some awards may be submitted directly to the AGA National Office, it would help to submit nominations to this Chapter to obtain our recommendation. These awards will be presented at the annual AGA Federal Leadership Conference to be held in Washington, DC in January 2000. Nominations should be sent by Friday, October 8, 1999 to:

AGA Washington DC Chapter ATTN: Awards Committee P.O. Box 423 Washington, D.C. 20044-0423

Nominations may also be sent to me via facsimile at (202) 874-9634 or via e-mail at WARREN.COTTINGHAM@FMS.SPRINT.COM. The AGA Federal Leadership Awards Program is an excellent way to recognize and thank those individuals who have made significant contributions in the federal financial management community and the private-sector. If you have any questions about the nominations or awards program, please call me at (202) 874-9584.

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Inside the Black Box: Eliminations.....

by Simcha Kuritzky, CGFM, CPA

Why Eliminate?

A consolidated financial statement is not simply the sum of the subsidiary financial statements, as the entity is different between the two. In the subsidiary statements, the entity might be an agency, while the consolidated statement's entity might be a department; or the subsidiary might be for a department and the consolidated be for the federal government as a whole. Generally accepted accounting principles hold that transactions within an entity are not to be reported in the financial statements.

Most of the transactions that are eliminated are reimbursable work performed by one agency for another, or by a working capital fund for the same agency's appropriated funds. Also eliminated are any appropriation or non-expenditure transfers between agencies.

Determining Elimination Amounts

In order to determine the amounts to be eliminated, Treasury's Financial Management Service (FMS) requires that trial balances submitted to them include information on the trading partner for receivables, payables, reimbursables, expenditures, revenues, and expenses. In the Federal Agencies' Centralized Trialbalance System (FACTS), only the two-digit department ID is required. In FACTS II, both the department ID and the four-digit fund group are required.

FMS has discovered that most agencies are not very careful about how they report intra-governmental activity. Since there is no official reconciliation procedure between federal agencies, there may be no regular feedback on whether an agency is recording interagency (primarily reimbursable) activity properly. Even within the same agency, FMS has found that accounts do not eliminate cleanly.

Not every account is used for eliminations. Basically for every receivable agency A reports having with agency B, agency B

should report a payable with agency A. Other pairings include advances to and from, prepayments and unearned revenue, securities and debt, revenues and expenses, appropriation transfers to and from, obligations and reimbursable agreements, unpaid expenditures and reimbursements earned receivables, paid expenditures and reimbursements/fees collected.

Determining When to Record a Federal Vendor

An agency should report balances in these accounts with another agency as the vendor only if they believe the other agency will report the reciprocal entry. For example, if an agency has unbilled revenue for work performed for another agency but not billed as of year end, they should not report that as revenue and a receivable, because the other agency has not been billed and won't know to report an expense and a payable.

Agencies also need to look closely at transactions that list themselves as the vendor. Agencies should refrain from putting themselves down as the vendor for correcting entries; only a true transaction between appropriations or organizations within the agency should use the agency as the vendor. To determine if your agency is recording intra-agency transactions properly, extract all postings from the journals that list your own agency as the vendor, and then run a trial balance against the extracted records. Check to see whether expenses equal revenues, obligations equal reimbursable agreements, and so on. If not, then a more detailed listing of the extract records would probably be needed to see who is posting what, so your agency can formulate new procedures to prevent unbalanced entries.

Comments, suggestions, and critiques are welcome. Send them to Simcha_Kuritzky@amsinc.com, and not to the AGA.

October CPE Session

The October CPE session will focus on a financial and audit tool called IDEA – Interactive Data Extraction and Analysis. This software tool has been used by several federal agencies and auditors (including GAO) to prepare for or perform annual audits, to reconcile fund balances with Treasury, and to do routine analyses and studies to improve management and facilitate decision-making. The session will cover what the tool is and how it can be used in innovative and value-added ways to make financial management better and easier.

Speaker – Richard Phillips, Office of the Comptroller, EPA who has used IDEA for two years on such topics as Super-fund analyses.

Association of Government Accountants Washington DC Chapter Speakers List for 1999/2000 Program Year

Setting the Stage for Advancing Government Accountability in the 21st Century

Date	Speaker	Planned'	Торіс	Three Hour CPE Session		
September 16, 1999 Thursday	David Walker Comptroller General	GAO and	the 21st Century	Key GAO Issues GPRA Implem.		
October 14 Thursday	Karen Alderman Executive Director, JFMIP	JFMIP To	esting & Qual. Process	IDEA –Software Analysis Tool		
Other Planned Speakers for 1999/2000:						
November 4 Thursday	Michael Dombeck (invited Chief, Forest Service	d)	March 2 Thursday	Tom Bloom (invited) Director DFAS		
December 9 Thursday	Dennis Fischer Commissioner, GSA Federal Technology	Service	April 11 Tuesday	Richard L. Gregg (invited) Commissioner, FMS		
December 16 Thursday	Holiday Reception		April 18 Tuesday Evening	Valerie Holt (invited) CFO, DC Government		
January 6, 2000 Thursday	Nancy Killefer CFO, Treasury		May 11 Thursday	Tom Sadowski (invited) National President, AGA		
February 9 Wednesday	To be announced					

CPE sessions are currently being developed to coincide with the monthly luncheon speaker's topic. Watch this newsletter for more information on luncheon speakers' topics and CPE session area of focus.

1999 Financial Reporting Update

Mark your calendars for Monday, November 1st and plan on attending the AGA Washington DC Chapter's 1999 Financial Reporting Update.

Policy officials and agency representatives will provide preparers and auditors of Federal agencies with a summary of current requirements and future expectations.

See the Washington DC Chapter web site at www.agadc.org for further details.



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Washington DC Chapter Awards and Donations Presented at the New Orleans PDC



#25 - Chapter receives All Star Chapter Gold Level Chapter Recognotion Award on Tuesday, June 22 1999. Photo left to right: Tom Roslewicz, AGA National President; and Eva Williams, Chapter President.

At this summer's PDC in New Orleans the Washington DC Chapter received numerous awards and presented donations to two worthy causes. Pictured at left is AGA National President Tom Roslewicz presenting the All-Star Chapter Gold Level Chapter Recognition Award to Washington DC Chapter president Eva Williams.

Two other awards were presented to Chapter members at this year's PDC. Past-President Bill Anderson was present to accept his Chapter Service Award and Michael Sciortino, Assistant Newsletter Editor, accepted the Chapter's Newsletter Award.

President Eva Williams presented the Chapter's annual donation to AGA's National Community Service Fund (NCSF). Accepting this year's donation was Tom Roslewicz, AGA National President and Bob Mello, Chairman, AGA National Community Service Committee.

Eva also presented the Chapter's 5th Annual GASB donation to Tom Allen, Chairman, Governmental Accounting Standards Board (GASB). Also present to accept this donation was Ed Mazur, GASB Board member & former Controller of the United States; Tom Roslewicz, AGA National President; Tom Allen, Chairman, GASB; Earle Morris, Jr., Trustee Financial Accounting Foundation & former elected Comptroller General of South Carolina; David Walker, Comptroller General of the United States; and Ed Klasny, GASB Board member.

Employment Opportunity.....

Resumes may accompany but will not be accepted in lieu of a Commonwealth of Virginia application. Applications can be obtained at most State Agencies or by the DPT web site: http://www.dpt.state.va.us.

DIRECTOR OF FINANCIALAND ADMINISTRATIVE SERVICES #00173 (Richmond City) (Agriculture and Consumer Services Administration Director)

The Virginia Department of Agriculture and Consumer Services seeks a progressive leader to join its Strategic Management Team. This high profile position works closely with the Commissioner and Deputy Commissioner to provide effective leadership and ensure superior financial and administrative services to the agency. Directs administrative and financial programs, to include: budget; finance; information systems; facilities management; purchasing/support services; and general administration. The successful incumbent will coordinate and represent these programs with various federal, state agencies, and industry groups.

REQUIREMENTS: This position requires extensive executive management and supervisory experience. Comprehensive knowledge of budget, financial management, information systems, facilities management, purchasing functions, and state government needed. Proven ability to manage multiple projects under tight time constraints; develop and accomplish strategic planning objectives; make critical decisions; and use computer technology. Must demonstrate effective oral and written communications skills with diverse groups of people at various occupational levels. Proven ability to form and maintain positive working relationships with internal and external clients. Proven successful commitment to exceptional customer service. Bachelor's degree in business administration, public administration, finance, or related field. Advanced degree desirable. This full-time position offers a competitive benefits package such as health, dental, annual/sick leave, Virginia Retirement System, life insurance and much more. Salary range: \$55,485-\$86,624.

A completed Commonwealth of Virginia Application for Employment must be received in the Human Resource Office by 5:00 PM on September 29, 1999. Postmarks are not considered as received. You may attach resumes but they will not be accepted in lieu of applications. Applications should be mailed to: Human Resource Office, Virginia Department of Agriculture and Consumer Services, 1100 Bank Street, Suite 306, Richmond, VA 23219, Telephone: (804) 786-3531, FAX: (804) 371-8879. E-mail address: Lneal@vdacs.state.va.us EQUAL OPPORTUNITY EMPLOYER

Chapter Officers, Directors, and National Representatives

OFFICERS

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Email: goerl_vincette/wo@fs.fed.us

President-Elect, Zack E. Gaddy, CGFM

DOD/DFAS (703) 607-1427

Email: zack.gaddy@dfas.mil

Immediate Past President, Eva J. Williams, CGFM

Treasury/IRS (202) 535-9701 Ext. 408 Email: eva williams@cfomail.fin.irs.gov

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Treasury/Customs (202) 927-0451

Email: germaine.p.rowley@customs.treas.gov

Agency Liaison, Jolene Romanyshyn, CGFM

GSA (202) 501-1084

Email: jolene.romanyshyn@gsa.gov

Awards, Warren J. Cottingham, CGFM

Treasury/FMS (202) 874-9584

Email: warren.cottingham@fms.sprint.com

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